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education  
training  
collective

# ANNUAL REPORT

OF THE MEMBERS OF THE CORPORATION AND

## FINANCIAL STATEMENTS

FOR THE YEAR ENDED

### 31<sup>ST</sup> JULY 2024





# **The Education Training Collective**

## **Annual Report**

of the Members of the Corporation and

## **Financial Statements**

for the year ended

**31 July 2024**

**Annual Report and Financial Statements  
of the Corporation**

**For the period  
1 August 2023 to 31 July 2024**

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### **Board of Governors**

The members who served on the Corporation during 2023-24 were:

Stuart Blackett (Chair)  
Dot Smith (Vice Chair)  
Fabienne Bailey  
Rachel Beeken  
Subhash Chaudhary MBE  
Gareth Davies, appointed 4 July 2024  
Louise Davies  
Liz Dixon  
Aiden Flynn, appointed 1 January 2024  
Grant Glendinning  
Himeetjiua Kajau, appointed 1 January 2024  
Relon Mfunda, appointed 1 January 2024  
Amanda Olvanhill  
Lorraine Preston, resigned 10 May 2024  
Hamish Rutherford  
Andrea Tomlinson, resigned 25 March 2024  
Hope Ubertalli, resigned 13 December 2023  
Anne Vickers, resigned 18 January 2024  
David Watson  
Mark Wilson, resigned 19 April 2024  
Gary Wright

A full list of governors is given on pages 18 to 20 of these financial statements.

### **Clerk**

Sarah Thompson (Group Director of Governance) acted as Clerk to the Corporation throughout the period.

### **Senior management team**

Grant Glendinning Group Principal and Chief Executive; Accounting Officer  
Phil Hastie; Chief Operating Officer  
Fiona Sharp; Chief Financial Officer  
Jason Faulkner; Executive Principal; Redcar  
Lesley Graham; Executive Principal; Stockton  
Patrick Jordan; College Principal; Bede  
Sean Johnston; Director NETA Training  
Erika Marshall; Group Director of Marketing  
Kay Taylor; Group Director of Human Resources and People Development  
Peter Wood; Group Director of Quality

**Principal and Registered Office**

Harvard Avenue, Thornaby, Stockton on Tees, TS17 6FB

**Professional Advisors**

**Financial Statements Auditors and Reporting**

**Accountants**

Beever and Struthers  
1 George Leigh Street  
Manchester  
M4 5DL

**Internal Auditors**

TIAA Ltd  
Artillery House  
Fort Fareham  
Newgate Lane  
Fareham  
PO14 1AH

**Bankers**

Barclays Bank  
19-23 Wellington Square  
Stockton-on-Tees  
TS18 1NA

**Solicitors**

Stone King LLP  
Upper Borough Court  
3 Upper Borough Walls  
Bath  
BA1 1RG

Endeavour Partnership  
Tobias House, St Mark's Court  
Teesdale Business Park  
Stockton-on-Tees  
TS17 6QW

Irwin Mitchell Solicitors  
Riverside East  
2 Millsands  
Sheffield  
S3 8DT

Bramhalls  
The Old Reading Room  
76 Eastham Village Road  
Eastham Village  
Wirral  
CH62 0AW

Sweeney Miller Law  
Mowbray Villas  
Mowbray Road  
Sunderland  
Tyne and Wear  
SR2 7EA

Thompsons Solicitors  
Grove House  
55 Lowlands Road  
Harrow  
Middlesex  
HA1 3AP

Backhouse Solicitors  
17 Duke Street  
Chelmsford  
Essex  
CM1 1JU

## **OBJECTIVES AND STRATEGY**

The Governing Body presents its annual report together with the financial statements and auditors' report for The Education Training Collective for the year ended 31 July 2024.

### **Legal status**

The Corporation was established under the Further and Higher Education Act 1992 for the purpose of conducting Stockton & Billingham College. On 1 January 2003, with the approval of the Secretary of State for Education, the Corporation changed its name to Stockton Riverside College Further Education Corporation. The College is an exempt charity for the purposes of Part 3 of the Charities Act 2011.

On 1 May 2008 Stockton Riverside College Further Education Corporation formed a merger with Bede Sixth Form College under which the Corporation of Bede College was dissolved and its property, assets and liabilities were transferred to the continuing Stockton Riverside College Further Education Corporation.

On 3 August 2015, Stockton Riverside College Further Education Corporation became the sole member of the charity NETA Training Trust, an independent training provider.

On 1 August 2018, Stockton Riverside College Further Education Corporation formed a merger with Redcar and Cleveland College under which the Corporation of Redcar and Cleveland College was dissolved and its property, assets and liabilities were transferred to the continuing Stockton Riverside College Further Education Corporation.

On 25 July 2019, with the approval of the Secretary of State for Education, the Corporation changed its name to the Education Training Collective (Etc.). All sites continue to be branded under their own name as part of the Group.

### **Our Vision, Purpose, Values and Strategic Objectives and Priorities**

The Corporation launched the Group's Strategic Plan for 2023-2026 including its Vision, Purpose and Values as follows:

Our Vision – One Etc. – Fuelling ambition and driving success in a resurgent Teesside and beyond.

Our Purpose – The Education Training Collective inspires and equips our people, communities and businesses with the skills, experience, and the ambition to grasp opportunities, locally and nationally, boosting prosperity and transforming lives.

Our Values -   High performing, with heart.  
                    Confident, with absolute focus on success.  
                    Raising aspiration and ambition, improving opportunities and life chances.  
                    Proud to serve our students, communities, and businesses.

### **Strategic Objectives and Priorities 2023-24**

Governors agreed the following Strategic Objectives and Priorities for 2023-24:

1. Harness the power of our group – delivering as 'One Etc.'.
2. Lead the way in delivering on skills for economic growth and inclusion.
3. Create long-term strategic partnerships.
4. Employer and learner-led curriculum.
5. Real world learning environments.
6. Attract and develop the best staff talent.

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**Financial Objectives**

The financial strategy underpins all the strategic priorities and is specifically addressed by the aim to promote financial sustainability and efficient use of resources.

The Group's financial objectives for 2023-24 were:

- (a) To achieve the budget, in line with the financial plan;
- (b) To generate sufficient cash to service the Group debt and meet the lending covenants set by our bankers; and
- (c) To fund the Group's capital programme.

During 2023-24, with the exception of achieving the budget, the financial objectives were met and steps taken in year ensured an operating surplus sufficient to keep the group in a strong financial position. Against the original budget surplus of £765k, the operating surplus for the year was £451k, prior to pension/loss of assets adjustments.

**Implementation of Strategic Plan**

At the Governing Body's Strategic Conference in April 2024, the Corporation considered progress against the six objectives of the Strategic Plan in the eight months of the first year of the three-year strategy.

The Chief Executive and Group Principal presented an overview of progress and outlined potential future opportunities. Following that, a senior leader from the Tees Valley Combined Authority, Helen Kemp, Director of Business Solutions, gave an evaluation of labour market intelligence and growth potential for the Tees Valley. Mike Greene, Chief Executive Officer for Stockton Borough Council gave an overview of the developments and initiatives planned for Stockton, and the strong partnership arrangements in place with the group, especially in relation to the Care and Health Innovation Zone on the Thornaby riverside. The third guest, Steve Makins, Global Blue Hydrogen Programme Director of bp, presented details of bp's investments on the Teesworks site, including carbon capture and storage, and hydrogen production. He was joined by Redcar and Cleveland College's 'bp scholars' who described their experience and future aspirations. Following this input from the group's significant strategic partners and external environment intelligence, governors participated in a series of workshops, considering implications and opportunities for the group in relation to its six strategic objectives. In addition, there were updates from senior managers on significant initiatives in relation to enhancing teaching and learning, culture, and people strategy.

**RESOURCES:**

The Group has various resources that it can deploy in pursuit of its strategic objectives.

**People**

The Group employs 702 people of whom 195 are teaching staff.

**Students**

The Group enrolled approximately 11,000 students. The College's student population includes c.2,900 16-18 year old students, c.1,200 apprentices, c.320 higher education students and c.6,000 adult learners, of which c.3,300 are funded through Adult Education Budget and Advanced Learner Loan funding. In 2023-24 the College has delivered activity that has produced £23.8m in funding body main allocation funding (2023 - £21.4m).

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**Financial**

The Group has £23.4m of net assets (including £nil pension asset) and long-term debt of £2.619m. Tangible resources include the Harvard Avenue (Teesdale) site in Stockton, the Corporation Road site in Redcar and the Marsh House Avenue site in Billingham which also houses the College sports centre. NETA Training operates from industrial premises in Stockton supporting training, development and assessment.

**Reputation**

The Etc. has an increasingly strengthened reputation as a high performing provider of training, skills and learning experiences – through its colleges and training centres. Collaboration with local and combined authorities further strengthened the Group's offer and positioning on a local and regional level; the Group works with Stockton-on-Tees Borough Council, Redcar and Cleveland Borough Council, the Tees Valley Combined Authority (TVCA) including Tees Valley Mayor Ben Houchen, the North East Combined Authority, Teesside University, the North East Chamber of Commerce and the Education and Skills Funding Agency (ESFA). Further, largely through 'FE Plus' (a group comprising of college leaders from the local FE Colleges in the Tees Valley) as well as more localised relationships, the Etc. enjoys collaborative engagements with the other colleges within the Tees Valley. More recently, through the creation and development of bespoke employer forums and events, the Etc. has expanded on its already extensive list of longstanding business relationships across the Tees Valley, the North East and wider England with a particular focus on Clean and Renewable Energy.

The Group enjoys a close working relationship with local schools and colleges, utilising these to remove barriers to learning and to increase opportunities for the communities it serves across the boroughs of Stockton-on-Tees, Redcar and Cleveland, and the Tees Valley as a region.

NETA Training continues to grow its commercial training activities with an expanding, national portfolio of clients, training over 4870 professionals and working with circa 950 local businesses during 2023-24. NETA is rapidly gaining a national reputation for training excellence and is now an active member of a range of business networking and membership groups including the North East Chamber of Commerce. NETA has successfully gained recertification for its ISO 45001 Health & Safety and ISO 9001:2005 quality standards. As part of the Group's Ofsted inspection, NETA was graded by inspectors as 'Good' with four 'Outstanding' sub judgements.

**Stakeholders**

The College (Group) has many stakeholders, including:

- Its current, future and past students;
- Its staff, management and their trade unions. The Senior Management Team are named on page 2. The trade unions of which the Etc. staff are members are the University and College Union, and UNISON;
- Its governors;
- Education sector funding bodies;
- FE Commissioner;
- Local employers (with specific links);
- Local Authorities;
- Tees Valley Combined Authority;
- North East Combined Authority;
- Local Enterprise Partnerships (LEPs);
- Membership organisations;
- Partner schools and the local community;
- Teesside University;



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- Other FE institutions;
- Professional bodies;
- Barclays Bank;
- MPs; and
- The King's Trust.

The Group recognises the importance of these relationships and engages in regular communication with them through conferences, stake-holder events and by meetings.

### **Public Benefit**

The Education Training Collective (Etc.) is an exempt charity under Part 3 of the Charities Act 2011 and is regulated by the Secretary of State for Education. The members of the Governing Body, who are trustees of the charity, are disclosed on pages 18 to 20. In setting and reviewing the Group's strategic objectives, the Governing Body has had due regard for the Charity Commission's guidance on public benefit and particularly upon its supplementary guidance on the advancement of education.

In delivering its mission, the Group provides identifiable public benefits through the advancement of education to c.11,000 students, including 225 students with high needs. The Group provides courses without charge to young people, to those who are unemployed and adults taking English and maths courses. The Group adjusts its courses to meet the needs of the local employers and provides training to c. 1,200 apprentices. The Group is committed to providing information, advice and guidance to the students it enrolls and to finding suitable courses for as many students as possible regardless of their educational background.

The delivery of public benefit is covered throughout the Members' Report.

### **Inclusive College**

The Group prides itself on its inclusivity:

- **NEETs:** The Skills Academy offers a wide range of vocational programmes for 14-16 year olds who are electively home educated and young people aged 16-18 who are not yet ready for mainstream college. Provision includes a full-time vocational pathway for 14-16 year olds paid for by the local secondary schools in direct response to meet the growing needs of the local authority for students who are at risk of permanent exclusion from pre-16 education.
- **ESOL:** The Group is one of the largest providers across the Tees Valley of English for Speakers of Other Languages (ESOL) courses for students where English is not their first language. The Group offers full and part time courses for both 16-18 and 19+ learners that enables them to improve and develop their speaking, listening and writing skills, providing them with a solid foundation for everyday life and enables them to progress onto other courses or into work.
- **King's Trust:** The King's Trust provision regularly achieves national acclaim. It continues to deliver a range of Team and Achieve programmes across the Tees Valley and North East region, working with partners to re-engage those furthest away from the labour market. In 2023/24 the Prince's Trust (now King's Trust) won the national award for community impact.
- **Working with the unemployed:** The Group's work with the unemployed in respect of reskilling and upskilling is something the Group is particularly proud of. In 2023-24, across our Bespoke Employer Led Programmes (BELP), there were 745 enrolments across a range of employability and sector specific skills programmes all linked with employment into key sectors, across Stockton and Redcar. A strong multi-agency approach has been adopted; benefiting from close working relationships with local employers, Jobcentre Plus

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(JCP), Youth Directions and European Social Fund (ESF) prime providers, the Group is successfully positioned to flexibly engage with 16-18 NEETS and the 19+ unemployed, support agencies and other providers, allowing a responsive approach to meet local community demands. A key aim is to ensure engagement and progression into individualised and meaningful education and training, leading to sustainable employment and to challenge the employment and training perceptions (and the aspirations) of the unemployed, so that they can make realistic judgments about the appropriateness of options/opportunities into learning and employment.

- **Services for vulnerable young people:** The Group provides a comprehensive range of educational services to vulnerable young people and students with high needs. Highly experienced and qualified welfare, learning support staff and safeguarding officers offer pastoral support to students. The team also signposts to internal services such as careers and financial support as well as external specialist agencies such as talking therapies and counselling, sexual health and harm minimisation services. In light of COVID-19, many forms of communication were adopted: MS Teams, emails, texting and telephone calls to maintain high levels of communication with those who need it most. Following the easing of the pandemic these methods of communication have been maintained.
- **Pastoral support:** The Group has a comprehensive range of pastoral support services available to all students to remove any barriers which would otherwise prevent a student from progressing on to further study or employment. The Group has extensive links with a wide range of external organisations to complement and support the activity undertaken in college to support students.

## **DEVELOPMENT AND PERFORMANCE**

### **Financial Results**

The financial results for the year are summarised as follows:

	<b>Group</b>	<b>Group</b>
	<b>2024</b>	<b>2023</b>
	<b>£000</b>	<b>£000</b>
Operating surplus for the year	451	621
Surplus for the year from continuing operations	451	621
FRS 102/EPP pension adjustments	(156)	(1,058)
Surplus / (Deficit) before other gains and losses	295	(437)
Taxation	-	(3)
Loss on disposal of asset	(14)	-
Surplus / (Deficit) for the year	281	(440)
Actuarial (loss) / gain in respect of pensions schemes	(855)	4,682
<b>Total comprehensive income for the year</b>	<b>(574)</b>	<b>4,242</b>

The FRS 102 pension adjustments impacted interest receivable by £43k, staff costs of £167k and actuarial loss in respect of pension schemes by £826k. The Enhanced Pension Provision (EPP) adjustments impacted interest payable by £31.9k and actuarial loss of £28.6k.

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Although income in 2023-24 was achieved against original target across the Group, this was mainly as a result of the in-year uplift of 16-18 funding rates, offset by shortfalls in Apprenticeships, Adult Learner Loans, Higher Education and Commercial activity. The additional 16-18 funding received was applied in full to an increased pay award of 6.5%, resulting in an overspend in staff costs, marginally offset by savings in non-pay expenditure, resulting in the original budget surplus of £764k being under achieved by £313k.

**Cash Flows and Liquidity**

There was a net cash inflow from operating activities in the year of £1,516k (2023: £1,305k). This was sufficient to cover capital investment and the servicing of borrowing. There was an overall net increase in cash for the year of £5.9m with £8.9m of ringfenced cash held in the form of capital grants (2023 – £1.7m).

During the year the Group made planned repayments on the existing long term fixed loan. A new long term loan agreement with the Department for Education was approved to support the relocation of NETA to the Stockton Riverside College site and the first drawdown of £401k of a £5m loan agreement was received.

The amount of the Group's total borrowing and its interest rate risk management strategy are managed through the budget process to ensure that the total cost of servicing ongoing debt can be met within the operating cash flow.

**Developments**

Fixed asset additions during the year amounted to £5.629m: including £0.26m in IT Infrastructure, £1.068m in Curriculum Equipment and £4.301m investment in the estate as part of the major capital programme in progress.

**Reserves**

The Group has accumulated reserves of £23.4m, a pension asset of £nil and cash balances of £12.6m, including £8.9m of capital grants received in advance which will be expended in 2024-25 as part of the major capital programme. The Group wishes to continue to accumulate reserves and cash balances in order to create a contingency fund.

**Sources of Income**

The Group has significant reliance on the education sector funding bodies for its principal funding source. In 2023-24 the further education (FE) funding bodies provided 84.0% (2023 – 81.5%) of the Group's total income.

### **Group Companies**

The Corporation has five subsidiary companies.

**Tees Valley Catering Ltd** was incorporated in June 2015 and commenced trading from August 2015 to provide catering services primarily to students and hospitality to external clients. All activity was transferred to the Corporation on 1<sup>st</sup> August 2023. The company is non-trading.

**NETA Training Trust**, acquired on 3 August 2015, an independent training provider ceased trading in July 2022 and all activity transferred to the Corporation. The company is non-trading other than a lease relating to the property.

**Stockton & Billingham College Developments Ltd** operates to facilitate the procurement of new college facilities (most recently a new sixth form building and college sports centre at Billingham). The company is non-trading.

**Tees Valley Training Ltd** is currently dormant and in the process of being dissolved.

**Innersummit Ltd**, acquired on 1 September 2023, an independent training provider ceased trading in January 2024 and all activity transferred to the Corporation on 1 February 2024. The company is non-trading.

### **FUTURE PROSPECTS**

#### **Future developments**

The Group has utilised Group cash resources and grant funding during 2023-24 to continue to invest in its facilities to support growth and the experience of learners.

Following on from £9m of capital investment in 2022-23, the Group has invested £5.1m in 2023-24, including:

- Improvements at the Stockton Riverside College site to support the implementation of new T Level delivery;
- Development of a new hydrogen fuelling station at Redcar and Cleveland College, due to come into operation fully in 2024-25;
- Curriculum equipment to enhance the learner experience;
- Specialist Equipment to support T level delivery; and
- Updating of IT equipment.

Through the College Principals at Bede Sixth Form, Redcar & Cleveland College and Stockton Riverside College and the Director of NETA Training and their work with local stakeholders, each 'college' is focusing provision on the local needs of their area.

Environmental sustainability remains a key priority for the Group, setting and delivering energy usage and waste reduction targets. Through the creation of its Green Initiatives Group and an identified senior Sustainability lead, the Group achieved Green as an Investor in the Environment in 2023, after holding previous levels of Bronze and Silver for a number of years. Additionally, the Group has proudly been graded as carbon neutral for three consecutive years.

### **Financial Plan**

The Governing Body approved a financial plan in July 2024 which sets objectives for the period to 2026. The Group believes it is in a good position to continue in operation and meet its liabilities taking account of its current position and principal risks over the period of the plan to 2025-26.

The Group has robust governance and has benefitted from extensive financial expertise. The Group strategic planning processes are outstanding and supported by exemplary Business Planning (BP) and Performance Review (PR) systems. The BP/PR system enables precise and pre-emptive financial management and for the five years prior to the merger with Redcar & Cleveland in 2018, the Group delivered operating surpluses. The Group has been successful in attracting income from an increasingly diverse range of funding streams. Although income from public sector sources has increased, this is testament to the strong relationships developed by the Group with key local stakeholders and the ability to develop and deliver employer led programmes that attract, amongst other sources, Skills Bootcamp and Bespoke Employer Led Programme (BELP) funding. Accountability has been driven down the organisation, enabling those closest to the front line to make decisions that impact directly on the student experience. This has been a key factor in the Group's success.

The Group has, through the established BP and PR processes, maintained effective financial management throughout the period. Prompt financial review and appropriate actions enabled the Group to mitigate the risk of income and expenditure fluctuations in year to result in a satisfactory financial outturn. This process informed the financial plans for 2024-25 and 2025-26.

The Group's ESFA main funding allocations for 2024-25 have been confirmed at £19.7m for young learners and £4.4m for adult learners (from ESFA, TVCA and NECA).

The Group's rigorous performance management systems will further drive efficiency and target growth areas. The Group plans to grow, taking advantage of relevant opportunities aligned to LEP priorities and funding availability, (including Skills Bootcamps, BELP) and alignment to Local Skills Improvement Plan priorities.

### **Financial Health**

The Group is assessed by the ESFA as having a "Good" financial health grading. The current rating of "Good" is considered an acceptable outcome. The Group's financial forecasts prepared in July 2024 show the Group assessed as "Good" financial health rating to July 2025.

### **Treasury Policies and Objectives**

The group has treasury management arrangements in place to manage cash flows, banking arrangements and the risks associated with those activities. All borrowing requires the authorisation of the Corporation and the Department for Education.

### **Reserves**

The Group's Reserves Policy gives guidance on the minimum level of cash working capital and unrestricted reserves balances to ensure the group can both meet any short-term obligation but also ensure long-term sustainability. The reserves policy is not the only means of assessing going concern but contributes to this. The Group keeps cash and reserves to ensure that it meets unexpected costs, deal with income shortfalls resulting from enrolment reductions or government funding changes and meet the future costs of improving the buildings and reducing carbon emissions.

The Group recognises the importance of reserves in the financial stability of an organisation and ensures that there are adequate resources to support the Group's core activities. The Group currently holds no restricted reserves. As at the balance sheet date, the Income and Expenditure account reserve stands at £22.953m (2023: £23.563m). The Group holds a Designated reserve of £100k for the replacement of the artificial all-weather pitch at Redcar and Cleveland College and a Revaluation reserve of £309k that relates solely to inherited land at the Billingham site.

The Defined benefit pension asset stands at £nil (2023: £0.95m). It is the Corporation's intention to increase reserves over the life of the Strategic Plan through the generation of annual operating surpluses.

## **PRINCIPAL RISKS AND UNCERTAINTIES**

### **Risk Management**

The Group has well developed strategies for managing risk and strives to embed risk management in all that it does. Risk management processes are designed to protect its assets, reputation and financial stability. The Governing Body has overall responsibility for risk management and its approach to managing risks and internal controls is explained in the Statement on Corporate Governance.

A risk register is maintained at group level which is reviewed at every meeting held by the Audit and Risk Committee and more frequently where necessary. The risk register identifies the key risks, the likelihood of those risks occurring, and their potential impact on the group and the actions being taken to reduce and mitigate the risks. Risks are prioritised using a consistent scoring system.

The main risk factors affecting the Group are outlined below. Not all the factors are within the Group's control. Other factors besides those listed below may also adversely affect the Group.

- Failure to maintain strong financial health
- Inability to respond effectively to a major disruption or event, e.g. fire or flood, breach of security, pandemic, cyber-attack.
- Failure to maintain accommodation that is fit for purpose and provides a safe, secure and healthy environment for student, staff, visitors and all stakeholders.
- Ineffective governance, leadership, oversight and compliance frameworks across the Etc.
- Failure to identify and work collaboratively with key stakeholders and partners
- Inability to recruit and/or retain high quality/calibre staff (teaching and support staff) and succession plan effectively.
- Failure to effectively safeguard students and promote a safe learning environment.
- Inability to identify, implement or monitor an effective and flexible curriculum that supports learners, staff and stakeholders, which looks ahead and is responsive to DfE reform.
- Failure to maintain and develop high quality education and standards of student achievement and outcomes and to ensure the welfare of students so that they may have the opportunity to thrive at college and in their career plans.
- Failure to deliver on group emerging sustainability/clean energy responsibilities.
- Failure to support and embed our equality, diversity and inclusion ethos across all students, staff and visitors.
- Inability to respond to technological advances in a timely manner.

Mitigating controls and sources of assurance are identified in the Risk Register which is regularly reviewed by the Risk Management Group and reported to the Audit and Risk Committee.

## KEY PERFORMANCE INDICATORS

Performance in 2023-24 against the targets relating to the Corporation's priorities is shown below:

Measure	Target	Actual Performance
<b>Quality</b>		
Overall Achievement rates:		
a. 16-18	87.5%	89.1% (+ 7.4) *
b. Adult	95.1%	95% (+ 7.9) *
Overall Apprenticeship Achievement rates:		
a. Overall	60%	61.5% (+ 6.9) **
% recommend the College as a great place to study	94%	95% (+3) ***
<b>Human Resources</b>		
Staff engagement ("is the Group a good place to work?")	93%	89%
<b>Financial</b>		
Pay cost/income (less subcontracting income) % (excluding restructuring costs)	67.8%	72.2%

\* national rates in brackets.

\*\* all provider national rates in brackets

\*\*\* External benchmark in brackets

The Group was inspected in May 2022 and received *Good* for overall effectiveness. Four of the key judgements were judged *Outstanding*: Education programmes for young people, behaviour and attitudes, personal development and leadership and management. All other key judgements received *Good*.

### Student achievements

16-18 achievement rates for the Group are 89.1% (+7.4% against the national rate.) 19+ achievement rates are 95% (+7.9% against the national rate.)

The Group is committed to observing the importance of sector measures and indicators and uses the FE Choices website which looks at measures such as achievement rates. The Group is required to complete the annual Finance Record for the ESFA.

The Group is assessed by the ESFA as having a "Good" financial health grading. The current rating of "Good" is considered an acceptable outcome as described earlier in the Report.

### Payment Performance

The Late Payment of Commercial Debts (Interest) Act 1998, in the absence of agreement to the contrary, requires organisations to make payments within 30 days. The target set by the Treasury for payment to suppliers within 30 days is 95%. During the accounting period 1 August 2023 to 31 July 2024, the Group paid over 95% of its invoices within 30 days. The Group incurred no interest charges in respect of late payment for this period.

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**Streamlined Energy and Carbon Reporting**

The Group is committed to reducing its carbon emissions and has taken the following measures in the year to improve energy efficiency:

- Measure 1: Lighting replacement programme – fitment of LED lighting to reduce electricity consumption.
- Measure 2: Improved servicing programme on building management system to optimise running times and demand settings.

The Group's greenhouse gas emissions and energy use for the period calculated in line with the 2019 HM Government Environmental Reporting Guidelines, the GHG Reporting Protocol – Corporate Standard and the 2021 UK Government's Conversion Factors for Company Reporting are set out below:

<b>UK Greenhouse gas emissions and energy use data for the period</b>	<b>2023-24</b>	<b>2022-23</b>
Energy consumption used to calculate emissions (kWh)	4,147,536	4,354,793
<u>Scope 1 emissions in metric tonnes CO<sub>2</sub>e</u>		
Gas consumption	725	686
Owned transport	18	18
Total	743	704
<u>Scope 2 emissions in metric tonnes CO<sub>2</sub>e</u>		
Purchased electricity	86	80
<u>Scope 3 emissions in metric tonnes CO<sub>2</sub>e</u>		
Business travel in employee owned vehicles	28	30
<b>Total gross emissions in metric tonnes CO<sub>2</sub>e</b>	<b>860</b>	<b>814</b>

Intensity ratio

Metric tonnes CO<sub>2</sub>e per student/FTE/staff member/floor area **1.72** 1.60

**Intensity ratio**

The chosen intensity measurement ratio is Metric tonnes CO<sub>2</sub>e per FTE

**Trade Union Facility Time**

The Trade Union (Facility Time Publication Requirements) Regulations 2017 require the Group to publish information on facility time arrangements for trade union officials at the Group:

Numbers of employees who were relevant in the period	7
FTE Employee Number	6.3 fte

Percentage of Time	Number of Employees
0%	-
1-50%	7
51-99%	-
100%	-

Total cost of facility time	£4,325
Total pay bill	£22.8m
Percentage of total bill spent on facility time	0.02%

Time spent on paid trade union activities as a percentage of total paid facility time	N/A
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## **EQUALITY AND DIVERSITY**

### **Equality**

The Education Training Collective (Etc.) is committed to ensuring equality of opportunity for all who learn and work here. We respect and value differences in race, gender, sexual orientation, disability, religion or belief and age (inclusive of all protected characteristics). We strive to remove conditions which place people at a disadvantage to ensure a fully inclusive environment.

At the Group, we aim to become an exceptional educational institution that focuses on ensuring all our students enjoy their time at college, achieve their qualifications and develop valuable transferable skills that enable them to seize opportunities in the future. Our ethos is inclusive and we aim to maximise the potential of every one of our learners. We will promote shared values that include equality, diversity and inclusion, valuing and involving our community, showing care and respect for others and demonstrating honesty and fairness in everything we do.

The Group's Single Equality Scheme is resourced, implemented and monitored on a planned basis. The application of this policy is monitored through the Equality, Diversity and Inclusion Strategy Group which includes representation from the Group's Governing Body. The Group produces an Equality, Diversity and Inclusion Annual Report; together with monitoring compliance against the Group's Single Equality Scheme. This includes setting objectives to ensure compliance with all relevant equality legislation, including the Equality Act 2010, which are published on the Group's website and the Group SharePoint site.

The Group will ensure that inclusion remains central to its ethos. The Group will deliver a broad and balanced curriculum that helps to protect students against radicalisation and extremism and promotes community cohesion.

Staff continue to be provided with support to challenge effectively discriminatory behaviour or behaviour which is contrary to Fundamental British Values.

The Group is committed to Mental Health and Well-Being.

The Group publishes its annual gender pay gap report on its website.

### **Disability Statement**

The Group seeks to achieve the objectives set down in the Equality Act 2010:

1. The Group will ensure safe access to all buildings i.e. automatic and disabled doors at all main entrances and provide specialist equipment for staff and students, including but not limited to: evacuation chairs, hearing loops, desks and chairs.
2. The Group continuously makes significant investment in the appointment of specialist lecturers to support students with learning difficulties and/or disabilities. There is a team of Learning Support Assistants that provide a variety of support for learning. There is an ongoing programme of continuous professional development to ensure the provision of a high level of appropriate support for learners who have learning difficulties and/or disabilities.
3. Safe movement around the Group is ensured through rigorous monitoring to make sure that lifts are in good working order and available, as well as through the provision of drop kerbs, manifestations on automatic doors, clear glass windows and clearly marked disabled parking spaces.
4. Personal Emergency Evacuation plans are created for anyone who may have difficulty in the event of an evacuation, whether this may be permanent or temporary.
5. The Group undertakes regular audits to ensure students have access to the support and equipment identified in their Educational Health Care Plans (EHCP) and that funding guidelines

are met. The Group has specialist staff to oversee the EHCP process within the Group and ensure adherence to legal guidelines.

6. The Learning Support team provides information, advice and arranges support, where necessary, for students with disabilities. There is specialist equipment and software available through the specialist learning support team.
7. Admissions panels are held with appropriately qualified staff to ensure the support needs of individual students are considered when deciding. Appeals against a decision not to offer a place are dealt with under the complaints policy.
8. All students with learning difficulties and/or disabilities are offered the same opportunities as other students to take part in all aspects of the study programme, including enrichment, work experience and enterprise. Counselling and welfare services are described in the Group Student Guide, which is issued to students together with the Complaints and Disciplinary Procedure leaflets at induction.
9. The Group is a Disability Confident Employer.

### **Safeguarding and the Prevent Strategy**

The Group meets its statutory responsibilities for safeguarding. The Group has a statutory “Prevent duty” which aims to ensure that key public sector bodies carry out activities aimed at preventing radicalisation and extremism and promoting Fundamental British Values. The Group, through the Safeguarding Management Group, working with the Equality, Diversity and Inclusion Group, has successfully promoted Group-wide awareness of Prevent.

The Prevent Duty is embedded in the Group’s Safeguarding and other relevant procedures. Information technology continues to be effectively utilised to support Safeguarding and Prevent. All staff undertake relevant training on Safeguarding and Prevent. The Group Safeguarding Policy is updated annually in line with legislation and published on the Group website and the Group SharePoint site.

### **Going Concern**

After making appropriate enquiries, the Corporation considers that the Group has adequate resources to continue in operational existence for the foreseeable future.

The Group has in place robust budget setting and financial monitoring processes and has developed a three-year financial plan which has the support of the ESFA and demonstrates that it will be financially sustainable over the period of the plan. Throughout 2023-24, the Group has maintained effective measures to mitigate the impact of a shortfall of performance against target which has protected the financial position of the Group. For these reasons it continues to adopt the going concern basis in preparing the financial statements.

**DISCLOSURE OF INFORMATION TO AUDITOR**

The members who held office at the date of approval of this report confirm that, so far as they are each aware, there is no relevant audit information of which the Group's auditor is unaware; and each member has taken all the steps that he or she ought to have taken to be aware of any relevant audit information and to establish that the Group's auditor is aware of that information.

**Approved by order of the members of the Corporation on 12 December 2024 and signed on its behalf by:**

Signed:

A handwritten signature in black ink, appearing to read 'Stuart Blackett', is written over a light blue horizontal line.

Stuart Blackett  
Chair of the Corporation

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**Governance Statement**

The following statement is provided to enable readers of the annual report and accounts of the group to obtain a better understanding of its governance and legal structure. The statement covers the period from 1 August 2023 to 31 July 2024 and up to the date of approval of the annual report and financial statements.

**GOVERNANCE CODE**

The Governing Body endeavours to conduct its business:

- i. In accordance with the seven principles identified by the Committee on Standards in Public Life (selflessness, integrity, objectivity, accountability, openness, honesty and leadership); and
- ii. In full accordance with the guidance to colleges from the Association of Colleges in the Code of Good Governance for English Colleges (“the Code”).

In the opinion of the governors, the group complies with all the provisions of the Code and it has complied throughout the year ended 31 July 2024. This opinion is based on an internal self-assessment considered by the board on 7 November 2024 and takes into account the outcomes of an external Governance Review reported to the board on 19 October 2023, undertaken by Rachel Robson, Governance Consultant, on behalf of Stone King LLP. The Governing Body recognises that, as a body entrusted with both public and private funds, it has a particular duty to observe the highest standards of corporate governance at all times. In carrying out its responsibilities, it takes full account of The Code of Good Governance for English Colleges issued by the Association of Colleges in March 2015, which it formally adopted on 22 October 2015 (revised Code adopted from 1 August 2022).

The Governing Body’s practices are not fully consistent with the Code in the following areas:

- The Governing Body does not formally discuss with stakeholder and community representatives the coverage and timing of its reporting but this is managed through both formal and informal engagement;
- The Governing Body’s self-assessment process does not specifically consider the views of staff, parents, employers and student communities, although governors do consider relevant stakeholder feedback in relation to the group. In addition, the views of staff and student governors are sought, and independent governors are able to articulate the views of a wide range of employers and other bodies. External views are taken into account as appropriate, for example, Ofsted judgements and views of internal and external auditors. Governors regularly seek external support as part of their review of the organisation’s strategic direction.

**The Corporation**

The members who served on the Corporation during the year and up to the date of signature of this report were as listed as in tables below.

**Table 1: Governors who served during the year**

<b>Name</b>	<b>Date of Appointment (R) = reappointed</b>	<b>Term of Office</b>	<b>Date of Resignation/ End of Office</b>	<b>Status of Appointment</b>	<b>Committees Served</b>	<b>Corporation Meeting Attendance in 2023/24</b>
Fabienne Bailey	01.07.21	4 years		Member	Finance, Capital and Resources*; People** (Chair)	4/8

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<b>Name</b>	<b>Date of Appointment (R) = reappointed</b>	<b>Term of Office</b>	<b>Date of Resignation/ End of Office</b>	<b>Status of Appointment</b>	<b>Committees Served</b>	<b>Corporation Meeting Attendance in 2023/24</b>
Rachel Beeken	01.07.21	4 years		Member	Audit and Risk	8/8
Stuart Blackett (Chair)	25.04.23 (R)	4 years		Member	Finance, Capital and Resources *; Remuneration; People**	8/8
Subhash Chaudhary MBE	20.10.20 (R)	4 years		Member	Audit and Risk (Chair)	7/8
Gareth Davies	04.07.24	4 years		Staff	Finance, Capital and Resources	1/1
Louise Davies	22.11.22 (R)	4 years		Member	Finance, Capital and Resources * (Chair); Remuneration	7/8
Liz Dixon	20.10.22	4 years		Staff	Finance, Capital and Resources* to 16.5.24; Standards Improvement; People Committee from 16.5.24	7/8
Aiden Flynn	01.01.24	1 year		Student		4/6
Grant Glendinning	22.08.22	Ex officio		Member	Finance, Capital and Resources*; Standards Improvement; People**	8/8
Himeetjiua Kajau	01.01.24	1 year		Student		2/6
Alfie Mearman	01.01.24	To 31.7.24	31.07.24	Student (co-opted)		1/6
Relon Mfunda	01.01.24	1 year		Student		3/6
Amanda Olvanhill	18.05.23	4 years		Member	Finance and Employment to 14.12.23 / People from 1.1.24	6/8

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<b>Name</b>	<b>Date of Appointment (R) = reappointed</b>	<b>Term of Office</b>	<b>Date of Resignation/ End of Office</b>	<b>Status of Appointment</b>	<b>Committees Served</b>	<b>Corporation Meeting Attendance in 2023/24</b>
Lorraine Preston	20.10.22	4 years	10.05.24 (end of Etc. employment)	Staff	Standards Improvement	2/5
Hamish Rutherford	18.05.23	4 years		Member	Finance, Capital and Resources*	6/8
Dot Smith (Corporation Vice Chair)	01.08.22 (R)	4 years		Member	Remuneration; Standards Improvement (Chair)	8/8
Andrea Tomlinson	06.07.23	4 years	25.03.24	Member	Finance, Capital and Resources* from 19.10.23	3/5
Hope Ubertalli	16.03.23	4 years	13.12.23	Student		2/2
Anne Vickers	07.05.20	4 years	18.01.24	Member	Standards Improvement	3/3
David Watson	06.07.23	4 years		Member	Audit and Risk	8/8
Mark Wilson	01.07.21	4 years	19.04.24	Member	Audit and Risk; People from 1.1.24	4/5
Gary Wright	13.12.22 (R)	4 years		Member	Remuneration (Chair); Standards Improvement	7/8
The Clerk to the Corporation is Sarah Thompson						

\* Finance and Employment Committee became Finance, Capital and Resources Committee from 01.01.24

\*\* Search and Governance Committee became People Committee from 01.01.24

**Table 2: Co-opted members of committees**

Gary Bowdler	Audit and Risk Committee (appointed for four years from 18.05.23)
John Robson	Audit and Risk Committee (appointed for four years from 16.05.24)
Bernice Wood	Standards Improvement Committee (appointed for four years from 18.05.23; resigned 29.07.24)

**Table 3: Subsequent changes**

Subhash Chaudhary MBE	End of office 20.10.24
David Watson	Chair of Audit and Risk Committee from 10.10.24; member of People Committee from 07.11.24
Audit Committee became Audit and Risk Committee from 07.11.24	

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**The governance framework**

It is the Corporation's responsibility to bring independent judgement to bear on issues of strategy, performance, resources and standards of conduct.

The Corporation is provided with regular and timely information on the overall financial performance of the group together with other information such as performance against funding targets, proposed capital expenditure, quality matters and personnel related matters such as health and safety and environmental issues. The Corporation held five scheduled meetings and three special meetings in 2023-24.

The Corporation conducts its business through a number of committees. Each committee has terms of reference, which have been approved by the Corporation. These committees are Finance, Capital and Resources, Remuneration, People, Audit and Risk, and Standards Improvement. Full minutes of all meetings, except those deemed to be confidential by the Corporation, are available on the group's website ([www.the-etc.ac.uk](http://www.the-etc.ac.uk)) or from the Group Director of Governance at: Stockton Riverside College, Harvard Avenue, Thornaby, Stockton-on-Tees, TS17 6FB.

The Group Director of Governance maintains a register of financial and personal interests of the governors. The register is available for inspection at the above address.

All governors are able to take independent professional advice in furtherance of their duties at the expense of the group and have access to the Group Director of Governance, who is responsible to the board for ensuring that all applicable procedures and regulations are complied with. The appointment, evaluation and removal of the Group Director of Governance are matters for the Corporation as a whole.

Formal agendas, papers and reports are supplied to governors in a timely manner, prior to board meetings. Governor workshops, which are training and development opportunities, are scheduled to take place regularly over the year (three held in 2023-24). Additional briefings are also provided on an ad-hoc basis as required. Governors also hold an annual strategic conference.

The Corporation has a strong and independent non-executive element and no individual or group dominates its decision-making process. The Corporation considers that each of its non-executive members is independent of management and free from any business or other relationship which could materially interfere with the exercise of their independent judgement.

There is a clear division of responsibility in that the roles of the Chair and the Accounting Officer are separate.

**Appointments to the Corporation**

Any new member appointments to the Governing Body are a matter for the consideration of the Governing Body as a whole. The Governing Body's People Committee fulfils the functions of a Search Committee and is responsible for the selection and nomination of new members for the Governing Body's consideration (other than those elected by the students and staff of the group). This committee had a membership of five governors in 2023-24. The Governing Body is responsible for ensuring that appropriate training is provided as required.

Members of the Governing Body are appointed for a term of office not exceeding four years. The Governing Body's Standing Orders detail the Governing Body's decision to set a maximum term of office for any governor of eight years except in exceptional circumstances. Exceptional circumstances may include progression to Chair of a committee, or Chair or Vice-Chair of the

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Governing Body, or to retain key skills where recruitment processes have been unsuccessful in identifying suitable candidates.

**Corporation Performance**

An external review of governance was undertaken between May and July 2023 by Rachel Robson, Governance Consultant, on behalf of Stone King LLP. The review found that governance at Etc. was committed and structured and demonstrated highly effective processes and practice. Recommendations and suggestions to further develop and strengthen the effectiveness of governance at the Etc. identified during the course of the review were accepted by the Governing Body and, together with improvement areas identified by governors during self-assessment activity, formed the basis of a Governance Action Plan for 2023-24. The external governance review findings reflected outcomes of an Ofsted inspection undertaken in May 2022, in which 'Leadership and Management' was judged to be 'Outstanding' and it was acknowledged that 'a rigorous governance model' was in place and that 'governors are extremely knowledgeable about the strengths and weaknesses of the group and provide highly effective challenge to leaders'.

Governance self-assessment outcomes reviewed by the FE Corporation on 7 November 2024 confirmed that the Corporation and its committees continued to operate effectively, and good progress had been achieved against the Governance Action Plan. The following were highlighted in particular:

- Strategic Risk Register streamlined to support good governance and risk monitoring delegated to committees
- Revised committee structure enabling greater focus on financial and staffing issues
- Governing Body agendas adjusted to ensure focus on core importance of Chief Executive report and work of committees
- Role title for Governance Professional updated to reflect responsibilities of Governance Team
- Reports and meeting packs improving in focus to support effective governance
- Successful recruitment of co-opted members to Audit Committee and succession planning for Audit Committee leadership
- Audit Committee members completed relevant training to further enhance competence and confidence around responsibilities
- New governors received appropriate and effective induction training to support them in quickly contributing to effective governance

The Governance Action Plan for 2024-25 was considered by the Governing Body at its meeting on 7 November 2024 and key actions include: governor recruitment, retention and succession planning; effectiveness of meetings and quality of reports; EDI; risk management; governance KPIs; and governor development.

The Governing Body is committed to development and governors regularly access internal and external training. In 2023-24, internal development opportunities included the Governing Body's annual strategic conference held on 26 and 27 April 2024 and three Governor Workshops held in September, January and April. Topics covered included: progress against the Strategic Plan 2023-26 and future plans, sustainability, safeguarding (annual update), College of Sanctuary and digital transformation. New governors and co-opted members undertook in house induction activities, including meetings with the Group Director of Governance, Chief Executive and senior managers.

External training accessed by governors included: Association of Colleges' (AoC) National Conference; AoC Governance Summit; AoC EDI Conference; AoC Audit Committee masterclass; AoC Finance Masterclass; AoC networks (Chairs and Vice Chairs, Chairs and Principals, Quality and Curriculum Chairs, Finance and Audit Committee Chairs and Staff Governor); AoC Regional Governor Induction; Education Training Foundation (ETF) / IOD Chairs' of the Future Programme and



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alumni conference; AoC/ETF Conferences (Students and Curriculum; FE Policy including Ofsted and T Levels); ETF Chairs and Governor Development sessions; and Stone King crisis management webinar.

Further development opportunities accessed by governors in order to enhance their understanding of group operations included: Carbon Literacy Awareness; discussions with senior managers around progress against strategic objectives; attendance at college and group Self Assessment Report validation meetings; attendance at an Apprenticeship Council meeting; participation in learning walks; meetings with external stakeholders; independent research on governance and further education; and attendance at group events, such as the annual staff Winter Review, graduation ceremonies, group voluntary day and performing arts events. Link governors also attended internal Safeguarding and Equality, Diversity and Inclusion forums.

Training and development opportunities accessed by the Group Director of Governance and Governance Support Officer during the 2023-24 year included: FE Commissioner 'Just One More Thing' Conference (People and Culture), AoC/ETF Regional Governance Conferences (Students and the Curriculum, Local Skills Agenda; Sustainability and Innovation), Governance Professionals' Alumni Conference; and ETF / GGI Governance Professionals' Development (writing and presenting compelling papers; developing the board; Risk management; Equality, Diversity and Inclusion). The Group Director of Governance and Governance Support Officer also regularly attended meetings of the North East Governance Professionals network and attended webinars covering topics such as funding and accountability (DfE), information law, fraud, external board reviews (Stone King), data protection (Muckle), AI (GGI), financial handbook (RSM) and board behaviours (Better Governance). The Group Director of Governance and Governance Support Officer also accessed internal training and development opportunities, including Safeguarding training, leadership development, Microsoft Office Specialist training, AI development, 4Risk training, and carbon literacy awareness.

### **Remuneration Committee**

Throughout the year ending 31 July 2024, the Governing Body's Remuneration Committee comprised the Corporation Chair and three further independent governors. The committee's responsibilities are to make recommendations to the People Committee and the Governing Body on the performance, remuneration and benefits of the Accounting Officer and certain other key management personnel (specifically Senior Post Holders and the Group Director of Governance).

Details of the remuneration for the year ended 31 July 2024 are set out in note 7 to the financial statements.

The Governing Body adopted the AoC Colleges' Senior Post Holder Remuneration Code on 17 October 2019 and is fully compliant with the Remuneration Code. The Remuneration Committee considered the 2023-24 Annual Remuneration Report and Statement at its meeting on 14 November 2024.

### **Audit and Risk Committee**

In 2023-24, the Audit and Risk Committee comprised five members (excluding the Accounting Officer and Corporation Chair). The Audit and Risk Committee operates in accordance with written terms of reference approved by the Governing Body.

The Audit and Risk Committee meets at least four times per year and provides a forum for reporting by the group's internal auditors, reporting accountants and financial statements auditors, who have access to the committee for independent discussion without the presence of group management.

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The committee also receives and considers reports from the main FE funding bodies as they affect the group's business.

The group's internal auditors review the systems of internal control, risk management controls and governance processes in accordance with an agreed plan of input and report their findings to management and the Audit Committee.

Management is responsible for the implementation of agreed audit recommendations, and internal audit undertakes periodic follow up reviews to ensure such recommendations have been implemented.

The Audit and Risk Committee also advises the Governing Body on the appointment of internal auditors, reporting accountants and financial statements auditors and their remuneration for audit and non-audit work as well as reporting annually to the Governing Body.

The Audit and Risk Committee met four times in the year to 31 July 2024 (two meetings held in the autumn term, one in the spring term, one in the summer term). The members of the committee and their attendance records are shown below:

<b>Name</b>	<b>Total Attendance</b>	<b>Notes</b>
Rachel Beeken	100%	4/4
Gary Bowdler	100%	4/4
Subhash Chaudhary	100%	4/4
John Robson	100%	1/1
David Watson	100%	4/4
Mark Wilson	67%	2/3
<b>Overall attendance rate</b>	95%	19/20

**Finance, Capital and Resources Committee**

The Finance, Capital and Resources Committee replaced the Finance and Employment Committee from 1 January 2024. The key responsibilities of this committee are to monitor financial performance, accommodation issues, IT and digital matters and other facilities and resourcing matters. There were five members of this committee as at 31 July 2024.

**People Committee**

The People Committee replaced the Search and Governance Committee with effect from 1 January 2024. This committee meets at least termly to consider staffing and employment matters, governor recruitment and appointments, and wider governance issues, such as Governing Body composition and succession planning, committee structures, and governor self-assessment processes. This committee had a membership of five as at 31 July 2024.

**Standards Improvement Committee**

The Standards Improvement Committee meets four times per year. Its role is to support the - Governing Body to: monitor and review the quality of learners' experience across all group provision, including subcontracted provision; monitor and review the group's quality assurance processes; and challenge group performance based on relevant data. The committee also investigates any specific quality issues, as referred by the Governing Body. There were five committee members as at 31 July 2024, including one co-opted member.

## **INTERNAL CONTROL**

### **Scope of Responsibility**

The Corporation is ultimately responsible for the group's system of internal control and for reviewing its effectiveness. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives and can provide only reasonable and not absolute assurance against material misstatement or loss.

The Corporation has delegated the day-to-day responsibility to the Chief Executive and Group Principal, as Accounting Officer, for maintaining a sound system of internal control that supports the achievement of the group's policies, aims and objectives, whilst safeguarding the public funds and assets for which he is personally responsible, in accordance with the responsibilities assigned to him in the Funding Agreement between the Education Training Collective (Etc.) and the funding bodies. The Accounting Officer is also responsible for reporting to the Governing Body any material weaknesses or breakdowns in internal control.

### **The Purpose of the System of Internal Control**

The system of internal control is based on an ongoing process designed to identify and prioritise the risks to the achievement of group policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in the Etc. for the year ended 31 July 2024 and up to the date of approval of the annual report and accounts.

### **Capacity to Handle Risk**

The Governing Body has reviewed the key risks to which the group is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The Governing Body is of the view that there is a formal ongoing process for identifying, evaluating and managing the group's significant risks that has been in place for the period ending 31 July 2024 and up to the date of approval of the annual report and accounts. This process is regularly reviewed by the Governing Body.

### **The Risk and Control Framework**

The system of internal control is based on a framework of regular management information, administrative procedures including the segregation of duties, and a system of delegation and accountability. In particular, it includes:

- Comprehensive budgeting systems with an annual budget, which is reviewed and agreed by the governing body;
- Regular reviews by the Governing Body of periodic and annual financial reports which indicate financial performance against forecasts;
- Setting targets to measure financial and other performance;
- Clearly defined capital investment control guidelines; and
- The adoption of formal project management disciplines, where appropriate

The group has an internal audit service, which operates in accordance with the requirements of the ESFA's Post 16 Audit Code of Practice. The work of the internal audit service is informed by an analysis of the risks to which the group is exposed, and annual internal audit plans are based on this analysis. The analysis of risks and the internal audit plans are endorsed by the Corporation on the recommendation of the Audit and Risk committee. At minimum annually, the head of internal audit (HIA) provides the governing body with a report on internal audit activity in the group. The report

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includes the HIA's independent opinion on the adequacy and effectiveness of the Group's system of risk management, controls and governance processes.

**Risks Faced by the Corporation**

The group's Risk Management Strategy is reviewed annually and details the process for identification, evaluation and management of risks impacting on the group. Each risk is assigned a risk score, which takes account of impact and likelihood. The implementation of 4Risk software was recognised by governors as instrumental in further embedding risk as a key business process. Strategic risks are reviewed at least termly by the Audit and Risk Committee, including any changes to risk score. During 2023-24, committees outside the Audit and Risk Committee were tasked with reviewing risks relevant to their areas of consideration and providing feedback on risks, scores and controls to the Audit and Risk Committee. This process will be continued and enhanced during 2024-25.

**Control Weaknesses Identified**

There was one area reviewed by internal audit where it was assessed that the effectiveness of internal control arrangements provided 'limited' assurance relating to Assets and Inventory and there are proposed actions to address this. There were no areas reviewed where it was assessed as providing 'no assurance' in 2023-24.

**Responsibilities under accountability agreements**

The Corporation has met its contractual responsibilities under the accountability agreement with the ESFA. This includes appointing an Accounting Officer, with an appropriate separation of duties between executive and non-executive roles and responsibilities; establishing an independent and objective Audit Committee; compliance with statutory health and safety duties; use of resources to provide a high-quality teaching and learning environment; timely completion of the regularity self-assessment questionnaire and approval and submission of the financial statements; and establishing and maintaining a Business Continuity Plan.

The Department for Education and the Education and Skills Funding Agency introduced new controls for the group on 29 November 2022, on the day that the Office for National Statistics reclassified colleges as public sector organisations in the national accounts. The ESFA chief executive communicated these changes to all college accounting officers and explained plans to introduce a college financial handbook in 2024. The group has reviewed its policies, procedures and approval processes in line with these new requirements to ensure there are systems in place to identify and handle any transactions for which DfE approval is required.

**Statement from the Audit and Risk Committee**

The Audit and Risk Committee has advised the Governing Body that the Corporation has an effective framework for governance and risk management in place. The Audit and Risk Committee believes the Corporation has effective internal controls in place and in reaching that opinion has placed reliance on the work of the internal auditor. The Audit and Risk Committee's opinion that assurance frameworks were effective was triangulated by the internal auditor's annual opinion and the audit opinion included in these financial statements, as well as a financial health rating of 'Good' for the 2023-24 academic year.

The specific areas of work undertaken by the Audit and Risk Committee in 2023-24 and up to the date of the approval of the financial statements are:

- Reviewing and advising the Governing Body on the Audit Strategy and annual Internal Audit Plan for the work of the internal audit service;
- Reviewing Internal Audit Reports and considering recommendations and management responses.

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Internal audit areas considered in 2023-24 included: Safeguarding (assurance rating: substantial), Data Protection / GDPR (assurance rating: reasonable), Corporate Governance (Managing Public Money) (assurance rating: substantial), Assets and Inventory (assurance rating: limited), Sub-contracting arrangements (assurance rating: substantial)

The following advisory reviews were also undertaken: Data Quality (Funding), Cyber Security Maturity Assessment, Letter Grant Review, Follow up

- Advising the Governing Body on the scope and objectives of the work of the Financial Statements Auditor and on any control issues included in the Management Letters of the Financial Statements Auditor (including their work on regularity) or other third party assurance reports and Management's responses to these. The committee reviewed the Regularity Self Assessment Questionnaire and recommended this for signature by the Governing Body Chair
- Monitoring the implementation of recommendations relating to Internal Audit Reports, the Financial Statements Auditor's Management Letter and other third party assurance reports;
- Monitoring the effectiveness of the Internal Audit Service and Financial Statements Auditor through measures and indicators agreed with management;
- Reviewing, at each meeting, the Strategic Risk Register and considering group risks and mitigating action;
- Monitoring fraud and regularity issues;
- Review of Financial Regulations; and
- Producing an Annual Report for the Board of Governing Body and Accounting Officer, including a summary of the work undertaken by the Audit Committee during the year, the Audit Committee's view of its own effectiveness and the Audit Committee's advice on the effectiveness of the Group's risk management, control and governance processes.

### **Review of Effectiveness**

As Accounting Officer, the Chief Executive and Group Principal has responsibility for reviewing the effectiveness of the system of internal control. The Accounting Officer's review of the effectiveness of the system of internal control is informed by:

- The work of the internal auditors;
- The work of the executive managers within the group who have responsibility for the development and maintenance of the internal control framework; and
- Comments made by the group's financial statements auditors, the reporting accountant for regularity assurance the appointed funding auditors in their management letters and other reports.

The Accounting Officer has been advised on the implications of the result of their review of the effectiveness of the system of internal control by the Audit and Risk Committee, which oversees the work of the internal auditor and other sources of assurance, and a plan to address weaknesses and ensure continuous improvement of the system is in place.

The Senior Management team receives reports setting out key performance and risk indicators and considers possible control issues brought to their attention by early warning mechanisms, which are embedded within the departments and reinforced by risk awareness training. The Senior Management team and the Audit and Risk Committee also receive regular reports from internal audit and other sources of assurance, which include recommendations for improvement.

**The Education Training Collective**  
**Statement of Corporate Governance and Internal Control**  
**For the Year Ended 31 July 2024**

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The Audit and Risk Committee's role in this area is confined to a high-level review of the arrangements for internal control. The Corporation's agenda includes a regular item for consideration of risk and control and it receives reports thereon from the Senior Management Team and the Audit and Risk Committee. The emphasis is on obtaining the relevant degree of assurance and not merely reporting by exception. At its meeting on 7 November 2024, the Corporation carried out the annual assessment for the year ended 31 July 2024 by considering documentation from the Senior Management team and internal audit, and taking account of events since 31 July 2024.

Based on the advice of the Audit and Risk Committee and the Accounting Officer, the Corporation is of the opinion that the group has an adequate and effective framework for governance, risk management and control, and has fulfilled its statutory responsibility for “the effective and efficient use of resources, the solvency of the institution and the body and the safeguarding of their assets”.

Approved by order of the members of the Corporation on 12 December 2024 and signed on its behalf by:

Signed:



Stuart Blackett,  
Chair of the Corporation

Signed:



Grant Glendinning,  
Accounting Officer

**The Education Training Collective**  
**Statement of Regularity, Propriety and Compliance**  
**For the Year Ended 31 July 2024**

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As Accounting officer, I confirm that the Corporation has had due regard to the framework of authorities governing regularity, propriety and compliance, and the requirements of grant funding agreements and contracts with the ESFA and has considered its responsibility to notify the ESFA of material irregularity, impropriety and non-compliance with those authorities and terms and conditions of funding.

I confirm, on behalf of the Corporation, that after due enquiry, and to the best of my knowledge, I am able to identify any material irregular or improper use of funds by the Corporation, or material non-compliance with the framework of authorities and the terms and conditions of funding under the Corporation's grant funding agreements and contracts with the ESFA or any other public funder. This includes the elements outlined on the "Dear Accounting Officer" letter of 29 November 2022 and ESFA's bite size guides.

I confirm that no instances of material irregularity, impropriety, funding non-compliance, or non-compliance with the framework of authorities have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the ESFA.

Signed:



Grant Glendinning  
Accounting Officer  
Date: 12/12/2024

**Statement of the Chair of the Corporation**

On behalf of the Corporation, I confirm that the accounting officer has discussed their statement of regularity, propriety and compliance with the Board and that I am content that it is materially accurate.

Signed:



Stuart Blackett  
Chair of the Corporation  
Date: 12/12/2024

**The Education Training Collective**  
**Statement of Responsibilities of the Members of the Corporation**  
**For the Year Ended 31 July 2024**

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The members of the Corporation, as charity trustees, are required to present audited financial statements for each financial year.

Within the terms and conditions of the corporation's grant funding agreements and contracts with ESFA, the corporation – through its Accounting Officer – is required to prepare financial statements and an operating and financial review for each financial year in accordance with the Statement of Recommended Practice – Accounting for Further and Higher Education, ESFA's college accounts direction and the UK's Generally Accepted Accounting Practice, and which give a true and fair view of the state of affairs of the corporation and its surplus / deficit of income over expenditure for that period.

In preparing the financial statements, the Corporation is required to:

- select suitable accounting policies and apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- assess whether the Corporation is a going concern, noting the key supporting assumptions qualifications or mitigating actions as appropriate; and
- prepare financial statements on the going concern basis, unless it is inappropriate to assume that the Group will continue in operation.

The Corporation is also required to prepare a Members' Report which describes what it is trying to do and how it is going about it, including information about the legal and administrative status of the corporation.

The Corporation is responsible for keeping proper accounting records which disclose with reasonable accuracy, at any time, the financial position of the group, and which enable it to ensure that the financial statements are prepared in accordance with the relevant legislation including the Further and Higher Education Act 1992 and Charities Act 2011, and relevant accounting standards. It is responsible for taking steps that are reasonably open to it to safeguard its assets and to prevent and detect fraud and other irregularities.

The Corporation is responsible for the maintenance and integrity of its website; the work carried out by auditors does not involve consideration of these matters and, accordingly, the auditors accept no responsibility for any changes that may have occurred to the financial statements since they were initially presented on the website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Members of the Corporation are responsible for ensuring that expenditure and income are applied for the purposes intended and that the financial transactions conform to the authorities that govern them. In addition, they are responsible for ensuring that funds from ESFA, and any other public funds, are used only in accordance with ESFA's grant funding agreements and contracts and any other conditions, that may be prescribed from time to time by ESFA, or any other public funder, including that any transactions entered into by the Corporation are within the delegated authorities set out in the "Dear accounting officer" letter of 29 November 2022 and ESFA's bite size guides. Members of the Corporation must ensure that there are appropriate financial and management controls in place to safeguard public and other funds and ensure they are used properly. In addition, members of the Corporation are responsible for securing economic, efficient and effective management of the Corporation's resources and expenditure so that the benefits that should be derived from the application of public funds from ESFA and other public bodies are not put at risk.



**The Education Training Collective**  
**Statement of Responsibilities of the Members of the Corporation**  
**For the Year Ended 31 July 2024**

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Approved by order of the members of the Corporation on 12 December 2024 and signed on its behalf by:

A handwritten signature in black ink, appearing to read 'Stuart Blackett', is written over a light blue horizontal line.

Stuart Blackett  
Chair of the Corporation

**The Education Training Collective**  
**Independent Auditor's Report to the Corporation of The Education Training Collective**  
**For the Year Ended 31 July 2024**

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**Opinion**

We have audited the financial statements of Education Training Collective College (the "College") and its subsidiaries (the "Group") for the year ended 31 July 2024 which comprise the Consolidated and College Statements of Comprehensive Income and Expenditure, the Consolidated and College Statements of Changes in Reserves, the Consolidated and College Balance Sheets, the Consolidated Statement of Cash Flows and notes to the financial statements including a summary of significant accounting policies in Note 1. The financial reporting framework that has been applied in their preparation is United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Group's and College's affairs as at 31 July 2024 and of the Group's income and expenditure, gains and losses, and changes in reserves and cash flows and the College's income and expenditure, gains and losses, and changes in reserves for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with 2019 Statement of Recommended Practice – Accounting for Further and Higher Education and the Accounts Direction 2023 to 2024 issued by the Education and Skills Funding Agency.

**Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Group and the College in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the Corporation's use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Group's or the College's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Corporation with respect to going concern are described in the relevant sections of this report.

**Other information**

The other information comprises the information included in the Members' Report and Financial Statements other than the financial statements and our auditor's report thereon. The Corporation is responsible for the other information contained within the Members' Report and Financial Statements. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters where the Post-16 Audit Code of Practice 2023 to 2024 issued by the Education and Skills Funding Agency requires us to report to you if, in our opinion:

- proper accounting records have not been kept;
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations required for our audit.

**Responsibilities of the Corporation of Education Training Collective College**

As explained more fully in the Statement of Responsibilities of the Members of the Corporation set out on pages 30-31, the Corporation is responsible for the preparation of financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Corporation determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Corporation is responsible for assessing the Group's and the College's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Corporation either intends to liquidate the Group or the College or to cease operations, or has no realistic alternative but to do so.

**Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

**The extent to which the audit was considered capable of detecting irregularities, including fraud**

Irregularities are instances of non-compliance with laws and regulations. The objectives of our audit are to obtain sufficient appropriate audit evidence regarding compliance with laws and regulations that have a direct effect on the determination of material amounts and disclosures in the financial statements, to perform audit procedures to help identify instances of non-compliance with other laws and regulations that may have a material effect on the financial statements, and to respond

**The Education Training Collective**  
**Independent Auditor's Report to the Corporation of The Education Training Collective**  
**For the Year Ended 31 July 2024**

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appropriately to identified or suspected non-compliance with laws and regulations identified during the audit.

In relation to fraud, the objectives of our audit are to identify and assess the risk of material misstatement of the financial statements due to fraud, to obtain sufficient appropriate audit evidence regarding the assessed risks of material misstatement due to fraud through designing and implementing appropriate responses and to respond appropriately to fraud or suspected fraud identified during the audit.

However, it is the primary responsibility of management, with the oversight of those charged with governance, to ensure that the entity's operations are conducted in accordance with the provisions of laws and regulations and for the prevention and detection of fraud.

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud, the audit engagement team:

- obtained an understanding of the nature of the sector, including the legal and regulatory frameworks that the Group and the College operate in and how the Group and the College are complying with the legal and regulatory frameworks;
- inquired of management, and those charged with governance, about their own identification and assessment of the risks of irregularities, including any known actual, suspected or alleged instances of fraud; and
- discussed matters about non-compliance with laws and regulations and how fraud might occur including assessment of how and where the financial statements may be susceptible to fraud.

As a result of these procedures we consider the most significant laws and regulations that have a direct impact on the financial statements are FRS 102, Further and Higher Education SORP and the College Accounts Direction published by the Education and Skills Funding Agency. We performed audit procedures to detect non-compliances which may have a material impact on the financial statements which included reviewing financial statement disclosures.

The Group and the College are also subject to many other laws and regulations where the consequences of non-compliance could have a material impact on amounts or disclosures in the financial statements, including Further and Higher Education Act 1992, Charities Act 2011, taxation legislation, data protection, anti-bribery, employment, environmental and health and safety legislation. We performed audit procedures to inquire of management and those charged with governance whether the Group and the College are in compliance with these laws and regulations and inspected correspondence with licensing or regulatory authorities.

The audit engagement team identified the risk of management override of controls and revenue recognition as the areas where the financial statements were most susceptible to material misstatement due to fraud. Audit procedures performed included, but were not limited to, testing manual journal entries and other adjustments and evaluating the business rationale in relation to significant, unusual transactions and transactions entered into outside the normal course of business, challenging judgments and estimates and inspecting funding agreements and allocations.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at <http://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

**Use of our report**

This report is made solely to the Corporation, as a body, in accordance with the Funding Agreement published by the Education and Skills Funding Agency and our engagement letter dated 1 November 2024. Our audit work has been undertaken so that we might state to the Corporation, as a body, those matters we are engaged to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Corporation, as a body, for our audit work, for this report, or for the opinions we have formed.



**BEEVER AND STRUTHERS**

One Express

1 George Leigh Street

Manchester

M4 5DL

Date: 31 January 2025

## **The Education Training Collective**

### **Independent Reporting Accountant's Report On Regularity To The Corporation Of The Education Training Collective And The Secretary Of State For Education Acting Through The Education And Skills Funding Agency (the ESFA) and the Tees Valley Combined Authority (the TVCA) For the Year Ended 31 July 2024**

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In accordance with the terms of our engagement letter dated 2 April 2024 and further to the requirements and conditions of funding in the ESFA's grant funding agreements and contracts, or those of any other public funder, we have carried out an engagement to obtain limited assurance about whether anything has come to our attention that would suggest, in all material respects, the expenditure disbursed and income received by Education Training Collective during the period 1 August 2023 to 31 July 2024 have not been applied to the purposes identified by Parliament and the financial transactions do not conform to the authorities which govern them.

The framework that has been applied is set out in the Post-16 Audit Code of Practice ("the Code") issued by the ESFA and in any relevant conditions of funding concerning adult education notified by a relevant funder. In line with this framework, our work has specifically not considered income received from the main funding grants generated through the Individualised Learner Record data returns, for which the ESFA or devolved authority has other assurance arrangements in place.

This report is made solely to the Corporation of Education Training Collective and the ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to the Corporation of Education Training Collective and the ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Corporation of Education Training Collective and the ESFA for our work, for this report, or for the conclusion we have formed

#### **Respective responsibilities of Education Training Collective and the reporting accountant**

The Corporation of Education Training Collective is responsible, under the requirements of the Further & Higher Education Act 1992, subsequent legislation and related regulations and guidance, for ensuring that expenditure disbursed and income received are applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Code. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the period 1 August 2023 to 31 July 2024 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

#### **Approach**

We conducted our engagement in accordance with the Code issued by the ESFA. We performed a limited assurance engagement as defined in that framework.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

## **The Education Training Collective**

### **Independent Reporting Accountant's Report On Regularity To The Corporation Of The Education Training Collective And The Secretary Of State For Education Acting Through The Education And Skills Funding Agency (the ESFA) and the Tees Valley Combined Authority (the TVCA) For the Year Ended 31 July 2024**

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Our engagement includes examination, on a test basis, of evidence relevant to the regularity of the college's income and expenditure.

The work undertaken to draw to our conclusion includes:

- Documenting the framework of authorities which govern the activities of the Corporation;
- Undertaking a risk assessment based on our understanding of the general control environment and any weaknesses in internal controls identified by our audit of the financial statements;
- Reviewing the self-assessment questionnaire which supports the representations included in the Chair of Governors and Accounting Officer's statement on regularity, propriety and compliance with the framework of authorities;
- Testing a sample of transactions with related parties;
- Confirming through enquiry and sample testing that the Corporation has complied with its procurement policies and that these policies comply with delegated authorities; and
- Reviewing any evidence of impropriety resulting from our work and determining whether it was significant enough to be referred to in our regularity report.

This work was integrated with our audit of the financial statements and evidence was also derived from the conduct of that audit to the extent it supports the regularity conclusion.

### **Conclusion**

In the course of our work nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the period 1 August 2023 to 31 July 2024 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

**Signed:**



BEEVER AND STRUTHERS  
One Express  
1 George Leigh Street  
Manchester  
M4 5DL

Date: 31 January 2025

**The Education Training Collective**  
**Consolidated Statement of Comprehensive Income and Expenditure**  
**For the Year Ended 31 July 2024**

	<i>Notes</i>	<i>Group 2024 £000</i>	<i>College 2024 £000</i>	<i>Group 2023 £000</i>	<i>College 2023 £000</i>
<b>Income</b>					
Funding body grants	2	29,622	29,511	27,070	27,070
Tuition fees and education contracts	3	3,650	3,641	4,093	4,093
Other grants and contracts	4	45	45	45	45
Other income	5	1,886	1,886	1,919	2,344
Investment income	6	362	362	106	106
<b>Total income</b>		<b>35,565</b>	<b>35,445</b>	<b>33,233</b>	<b>33,658</b>
<b>Expenditure</b>					
Staff costs	7	22,786	22,719	22,300	21,907
Restructuring costs	7	201	201	69	69
Other operating expenses	8	9,478	9,443	8,555	8,283
Depreciation and Amortisation	11/12	2,554	2,517	2,386	2,344
Interest and other finance costs	9	252	190	360	300
<b>Total expenditure</b>		<b>35,271</b>	<b>35,070</b>	<b>33,670</b>	<b>32,902</b>
<b>Surplus/(Deficit) before other gains and losses</b>		<b>295</b>	<b>375</b>	<b>(437)</b>	<b>756</b>
Loss on Disposal of assets		(14)	(14)	-	-
<b>Surplus/(Deficit) before taxation</b>		<b>281</b>	<b>361</b>	<b>(437)</b>	<b>756</b>
Taxation	10	-	-	(3)	-
<b>(Deficit)/Surplus for the year</b>		<b>281</b>	<b>361</b>	<b>(440)</b>	<b>756</b>
Remeasurement of net defined benefit asset/(liability)	24	(855)	(855)	4,682	4,682
<b>Total comprehensive income for the year</b>		<b>(574)</b>	<b>(493)</b>	<b>4,242</b>	<b>5,437</b>



**The Education Training Collective**  
**Consolidated and College Statement of Changes in Reserves**  
**For the Year Ended 31 July 2024**

	<i>Income and expenditure</i>	<i>Reserves</i>	<i>Revaluation reserve</i>	<i>Total</i>
	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
<b>Group</b>				
<b>Balance as at 1 August 2022</b>	19,346	50	309	19,705
Deficit from the income and expenditure account	(440)	-	-	(440)
Other comprehensive income:				
Actuarial gain	4,682		-	4,682
Transfer to designated reserve	(25)	25	-	-
<b>Balance as at 31 July 2023</b>	23,563	75	309	23,947
Surplus from the income and expenditure account	281	-	-	281
Other comprehensive income:				
Actuarial loss	(855)	-	-	(855)
Transfer to designated reserve	(25)	25	-	-
<b>Total comprehensive income for the year</b>	(605)	25	-	(574)
Transfer of Innersummit to Etc	(6)	-	-	(6)
<b>Balance as at 31 July 2024</b>	<b>22,957</b>	<b>100</b>	<b>309</b>	<b>23,366</b>
<b>College</b>				
<b>Balance as at 1 August 2022</b>	18,448	50	309	18,808
Surplus from the income and expenditure account	756	-	-	756
Other comprehensive income:				
Actuarial gain	4,682	-	-	4,682
Transfer of NETA to Etc				
Transfer to designated reserve	(25)	25	-	-
	5,413	25	-	5,438
<b>Balance as at 31 July 2023</b>	23,862	75	309	24,246
Surplus from the income and expenditure account	361	-	-	361
Other comprehensive income				
Actuarial gain	(855)	-	-	(855)
Transfer to designated reserve	(25)	25	-	-
<b>Total comprehensive income for the year</b>	(519)	25		(493)
Transfer of Innersummit and TVC to Etc	34	-	-	34
<b>Balance as at 31 July 2024</b>	<b>23,377</b>	<b>100</b>	<b>309</b>	<b>23,786</b>

A Designated reserve was established in accordance with an agreement with the Football Foundation in relation to the provision of a grant towards the cost of the new artificial pitch at Redcar. Under the terms, an amount of £25k per annum will be ring-fenced to provide for replacement of the playing surface in 10 years' time since its establishment.

**The Education Training Collective**  
**Consolidated Balance Sheets**  
**For the Year Ended 31 July 2024**

	<b>Notes</b>	<b>Group 2024 £000</b>	<b>College 2024 £000</b>	<b>Group 2023 £000</b>	<b>College 2023 £000</b>
<b>Non-current assets</b>					
Intangible fixed assets	11	18	18	38	38
Tangible fixed assets	12	74,825	74,448	71,730	71,311
Investments	13	-	-	-	-
		<b>74,843</b>	<b>74,466</b>	<b>71,768</b>	<b>71,349</b>
<b>Current assets</b>					
Stocks		28	28	28	18
Trade and other receivables	14	3,167	3,278	2,246	2,316
Cash and cash equivalents	19	12,601	12,600	6,684	6,567
		<b>15,796</b>	<b>15,906</b>	<b>8,958</b>	<b>8,901</b>
<b>Less: Creditors - amounts falling due within one year</b>	15	(6,225)	(6,152)	(5,140)	(5,052)
<b>Net current assets</b>		<b>9,571</b>	<b>9,752</b>	<b>3,818</b>	<b>3,849</b>
<b>Total assets less current liabilities</b>		<b>84,414</b>	<b>84,218</b>	<b>75,586</b>	<b>75,198</b>
Creditors - amounts falling due after more than one year	16	(60,351)	(59,735)	(51,882)	(51,196)
<b>Provisions</b>					
Defined benefit pension scheme asset/(liability)	18/24	-	-	950	950
Provision	18	(697)	(697)	(707)	(707)
<b>Total net assets</b>		<b>23,366</b>	<b>23,786</b>	<b>23,947</b>	<b>24,245</b>
<b>Unrestricted Reserves</b>					
Income and expenditure account		22,957	23,377	23,563	23,864
Designated reserve		100	100	75	75
Revaluation reserve		309	309	309	309
<b>Total unrestricted reserves</b>		<b>23,366</b>	<b>23,786</b>	<b>23,947</b>	<b>24,245</b>

The financial statements on pages 38 to 69 were approved and authorised for issue by the Corporation on 12 December 2024 and were signed on its behalf on that date by:

Signed:



Stuart Blackett  
Chair of the Corporation

Signed:



Grant Glendinning  
Accounting Officer

**The Education Training Collective**  
**Consolidated Statement of Cash Flows**  
**For the Year Ended 31 July 2024**

	<b>Notes</b>	<b>2024</b> <b>£000</b>	<b>2023</b> <b>£000</b>
<b>Cash flow from operating activities</b>			
Surplus/(Deficit) for the year		281	(440)
<b>Adjustment for non-cash items</b>			
Depreciation and Amortisation		2,554	2,386
Capital grants released		(1,450)	(1,256)
Decrease/(increase) in stocks		-	(5)
Increase in debtors		(921)	(226)
(Decrease)/increase in creditors due within one year		1,063	(402)
Increase/(decrease) in creditors due after one year		-	-
Decrease in provisions		(10)	(174)
Pensions costs less contributions payable		95	1,165
<b>Adjustment for investing or financing activities</b>			
Investment income		(362)	(106)
Interest payable		252	360
Taxation paid		-	3
<b>Net cash flow from operating activities</b>		<b>1,502</b>	<b>1,305</b>
<b>Cash flows from investing activities</b>			
Proceeds from sale of fixed asset		5	-
Capital grants received		9,840	10,857
Other grants received		-	-
Other grants released		-	-
Investment income		362	106
Cash acquired on acquisition		3	-
Payments made to acquire fixed assets		(5,629)	(9,005)
		<b>4,581</b>	<b>1,958</b>
<b>Cash flows from financing activities</b>			
Interest paid		(190)	(300)
Interest element of finance lease rental payments		(62)	(60)
Proceeds of new borrowings-new DfE loan		401	-
Repayments of amounts borrowed		(244)	(248)
Capital element of finance lease rental payments		(71)	(71)
		<b>(166)</b>	<b>(679)</b>
<b>Increase in cash and cash equivalents in the year</b>		<b>5,917</b>	<b>2,584</b>
Cash and cash equivalents at beginning of the year	19	6,684	4,100
Cash and cash equivalents at end of the year	19	12,601	6,684

Of the total cash and cash equivalents held at 31 July 2024, £8.9m is ringfenced and relates to capital grants received in advance, committed to approved major capital schemes.

## 1 Statement of Accounting Policies and Estimation Techniques

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the financial statements.

### Basis of Preparation

These financial statements have been prepared in accordance with the *Statement of Recommended Practice: Accounting for Further and Higher Education 2019* (2019 FE HE SORP), the *College Accounts Direction for 2023 to 2024* and in accordance with Financial Reporting Standard 102 – “*The Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland*” (FRS 102). The College is a public benefit entity and has therefore applied the relevant public benefit requirements of FRS 102.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise judgement in applying the group's accounting policies.

### Basis of Accounting

The financial statements are prepared in accordance with the historical cost convention as modified using previous revaluations as deemed cost at transition for certain non-current assets. Monetary amounts in these financial statements are rounded to the nearest whole £1,000 except where otherwise stated.

### Basis of Consolidation

The consolidated financial statements include the College and its subsidiaries Stockton and Billingham College Developments Limited, NETA Training Trust and Innersummit (from acquisition on 1 September 2023 to 31 January 2024 being the point of transfer of activity to Etc.), controlled by the Group. Control is achieved where the Group has the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities (other subsidiaries are dormant and immaterial to the College and therefore the results have no significant effect on the College). Under the purchase method of accounting, the results of subsidiary and associated undertakings acquired or disposed of during the year are included in the consolidated income and expenditure account from or up to the date on which control of the undertaking passes. Intra Group sales and profits and balances are eliminated fully on consolidation. In accordance with FRS 102, the activities of the Student Union have not been consolidated because the college does not control these activities.

All financial statements are made up to 31 July 2024.

### Reduced Disclosures

In accordance with the 2015 FE HE SORP and FRS 102, the College in its separate financial statements, which are presented alongside the consolidated financial statements, has taken advantage of the disclosure exemptions available to it in respect of presentation of a cash flow statement and financial instruments.

### **Going Concern**

The activities of the College, together with the factors likely to affect its future development and performance are set out in the Members' Report. The financial position of the College, its cash flow, liquidity and borrowings are described in the Financial Statements and accompanying Notes.

The College as at 31 July 2024 has £2.619m of loans outstanding, £2.218m of an existing loan held with bankers on terms re-negotiated in July 2018, the terms of the existing agreement are for up to another 9 years. During 2023-24, a new loan agreement with the Department of Education was put in place for a total of £5m, of which £0.4m was drawdown in the year. The College's forecasts and financial projections indicate that it will be able to operate within this existing facility and covenants for the foreseeable future. Detailed budgets and cash flow forecasts have been prepared to July 2026. The forecasts show that the College will be able to meet the bank covenants during this period. Management reviews the projections on a regular basis, and steps have been taken to reduce costs where appropriate. Accordingly, the College has a reasonable expectation that it has adequate resources to continue in operational existence for the foreseeable future, and for this reason will continue to adopt the going concern basis in the preparation of its Financial Statements.

### **Recognition of Income**

#### *Revenue Grant Funding*

Government revenue grants include funding body recurrent grants and other grants and are accounted for under the accrual model as permitted by FRS 102. Funding body recurrent grants are measured in line with best estimates for the period of what is receivable and depend on the particular income stream involved. Any under or over achievement for the Adult Education Budget (AEB) is adjusted for and reflected in the level of recurrent grant recognised in the income and expenditure account. The final grant income is normally determined with the conclusion of the year end reconciliation process with the funding body following the year end, and the results of any funding audits. 16-18 learner-responsive funding is not normally subject to reconciliation and is therefore not subject to contract adjustments.

Grants (including research grants) from non-government sources are recognised in income when the College is entitled to the income and performance related conditions have been met. Income received in advance of performance related conditions being met is recognised as deferred income within creditors on the balance sheet and released to income as the conditions are met.

#### *Capital Grant Funding*

Government capital grants are capitalised, held as deferred income and recognised in income over the expected useful life of the asset, under the accrual method as permitted by FRS 102. Other non-governmental capital grants are recognised in income when the College is entitled to the funds subject to any performance related conditions being met. Income received in advance of performance related conditions being met is recognised as deferred income within creditors on the Balance Sheet and released to income as conditions are met.

#### *Fee Income*

Income from tuition fees is stated gross of any expenditure which is not a discount and is recognised in the period for which it is received.

#### *Investment Income*

All income from short-term deposits is credited to the income and expenditure account in the period in which it is earned.

*Other income*

Income from the supply of services is recovered at fair value of the consideration received or receivable and represents the value of services to the extent there is a right to consideration.

**Agency Arrangements**

The College acts as an agent in the collection and payment of certain discretionary support funds. Related payments received from the funding bodies and subsequent disbursements to students are excluded from the income and expenditure of the College where the College is exposed to minimal risk or enjoys minimal economic benefit related to the transactions.

**Accounting for Post-employment Benefits**

Post-employment benefits to employees of the College are principally provided by the Teachers' Pension Scheme (TPS) and the Local Government Pension Scheme (LGPS), which are multi employer defined benefit plans.

*TPS*

The TPS is an unfunded scheme. Contributions to the TPS are calculated to spread the cost of pensions over employees' working lives with the College in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by qualified actuaries based on valuations using a projected unit method.

The TPS is a multi-employer scheme and there is insufficient information available to use defined benefit accounting. The TPS is therefore treated as a defined contribution plan and the contributions recognised as an expense in the consolidated statement of income and expenditure in the periods during which services are rendered by employees.

*Teesside LGPS*

The Teesside LGPS is a funded scheme. The assets of the Teesside LGPS are measured using closing fair values. Teesside LGPS liabilities are measured using the projected unit credit method and discounted at the current rate of return on a high-quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to operating surplus are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred.

Net interest on the net defined benefit liability/asset is also recognised in the consolidated statement of comprehensive income and expenditure and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in interest and other finance costs.

Actuarial gains and losses, the effect of the asset ceiling, and the return on scheme assets (excluding amounts included in net interest on the defined asset or liability) are recognised immediately in other comprehensive income.

The LGPS assets are managed by the scheme trustees at scheme level, and the determination / allocation of assets to each individual employer in the scheme is managed by the scheme actuary. The assets are allocated to each employer for accounting purposes based on the valuation of the

assets at the latest triennial valuation as adjusted for subsequent contributions received from the employer, asset returns and benefit payments made (either on a cash basis or actuarial basis).

The retirement benefit obligation recognised represents the deficit or surplus in the defined benefit plans. Any surplus resulting from this calculation is limited to the present value of any economic benefits available in the form of refunds from the plans or reductions in future contributions to the plans.

#### **Short-term Employment Benefits**

Short-term employment benefits such as salaries and compensated absences (holiday pay) are recognised as an expense in the year in which the employees render service to the College. Any unused benefits are accrued and measured as the additional amount the College expects to pay as a result of the unused entitlement.

#### **Enhanced Pensions**

The actual cost of any enhanced ongoing pension to a former member of staff is paid by a college annually. An estimate of the expected future cost of any enhancement to the ongoing pension of a former member of staff is charged in full to the College's income in the year that the member of staff retires. In subsequent years a charge is made to provisions in the consolidated balance sheet.

#### **Fixed Asset Investments**

Investments in subsidiaries are accounted for at cost less impairment in the individual financial statements. Investments in subsidiaries are assessed for impairment at each reporting date. Any impairment losses or reversals of impairment losses are recognised immediately in statement of comprehensive income and expenditure.

#### **Tangible Fixed Assets**

Land and buildings inherited from the local education authority are stated in the consolidated balance sheet at valuation based on depreciated replacement cost as the open market value for existing use is not readily obtainable. Building improvements made since incorporation are included in the consolidated balance sheet at cost.

Tangible fixed assets are stated at cost less accumulated depreciation and accumulated impairment losses.

Where parts of a fixed asset have different useful lives, these are accounted for as separate items of fixed assets.

#### **Land and Buildings**

Freehold land is not depreciated as it is considered to have an infinite useful life.

Freehold buildings are depreciated on a straight-line basis over the expected useful economic life to the group of between 20 and 60 years. The group has a policy of depreciating major adaptations to buildings over the period of their useful economic life of between 20 and 60 years.

Where land and buildings are acquired with the aid of specific grants, these are capitalised and depreciated as above. The related grants are credited to a deferred income account within creditors and are released to the income and expenditure account over the expected useful economic life of the related asset on a systematic basis consistent with the depreciation policy. The deferred income is allocated between creditors due within one year and those due after more than one year.

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying amount of any fixed asset may not be recoverable.

On adoption of FRS 102, the College followed the transitional provision to retain the book value of land and buildings, which were revalued in 1996, as deemed cost but not to adopt a policy of revaluations of these properties in the future.

#### **Assets under construction**

Assets under construction are accounted for at cost, based on the value of architects' certificates and other direct costs, incurred to 31 July. They are not depreciated until they are brought into use.

#### **Subsequent expenditure on existing fixed assets**

Where significant expenditure is incurred on tangible fixed assets it is charged to the income in the period it is incurred, unless it increases the future benefits to the College, in which case it is capitalised and depreciated on the relevant basis.

#### **Equipment**

Equipment costing less than £1,000 per individual item is written off to the income and expenditure account in the period of acquisition. Individual items of equipment costing £1,000 or more, or groups of items where individually the cost is less than the threshold but as a collective purchase are greater than £1,000, are capitalised over their useful economic life. Equipment inherited from the local education authority is included in the consolidated balance sheet at valuation.

- Fixtures and fittings - 10 years;
- Furniture and general equipment - 7 years;
- Vehicles and plant - 5 years; and
- Computer and ILT equipment - 3 years.

Inherited equipment has been depreciated on a straight-line basis over the remaining useful economic life to the College and is now fully depreciated.

Where equipment is acquired with the aid of specific grants, it is capitalised and depreciated in accordance with the above policy, with the related grant being credited to a deferred capital grant account and released to the income and expenditure account over the expected useful economic life of the related equipment.

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the consolidated statement of comprehensive income and expenditure.



### **Intangible Fixed Assets**

Major IT systems with a purchase cost in excess of £30,000 are capitalised at cost over a period of 7 years. Software costing less than £3,000 is written off to the income and expenditure account in the period of acquisition. All other software is capitalised at cost and depreciated over three years. Annual licence fees are written off to the income and expenditure account.

Intangible fixed assets are depreciated on a straight-line basis over the useful economic life as follows:

- Major IT systems - 7 years; and
- Software - 3 years.

On adoption of FRS 102, the College followed the transitional provision to retain the book value of Intangible Assets. Amortisation is calculated to write off the cost of an asset, less its estimated residual value, over the useful economic life of that asset.

In line with College policy, all depreciation charges for each of the above categories commence in the final period of the accounting year in which they came into use.

### **Borrowing costs**

Borrowing costs are recognised as expenditure in the period in which they are incurred.

### **Leased Assets**

Costs in respect of operating leases are charged on a straight-line basis over the lease term to the consolidated statement of comprehensive income and expenditure.

Leasing agreements which transfer to the College substantially all the benefits and risks of ownership of an asset are treated as finance leases.

Assets held under finance leases are recognised initially at the fair value of the leased asset (or, if lower, the present value of minimum lease payments) at the inception of the lease. The corresponding liability to the lessor is included in the balance sheet as an obligation under finance leases. Assets held under finance leases are included in tangible fixed assets and depreciated and assessed for impairment losses in the same way as owned assets.

Minimum lease payments are apportioned between the finance charge and the reduction of the outstanding liability. The finance charges are allocated over the period of the lease in proportion to the capital element outstanding.

### **Stocks**

Stocks are stated at the lower of their purchase cost and net realisable value. Where necessary, provision is made for obsolete, slow moving and defective stocks.

### **Operating Leases (as Lessor)**

Rental income from operating leases is recognised on a straight-line basis over the term of the lease.

### **Cash and cash equivalents**

Cash includes cash in hand, deposits repayable on demand and overdrafts. Deposits are repayable on demand if they are in practice available within 24 hours without penalty.

Cash equivalents are short term, highly liquid investments that are readily convertible to known amounts of cash with insignificant risk of change in value. An investment qualifies as a cash equivalent when it has maturity of 3 months or less from the date of acquisition.

### **Financial Liabilities and Equity**

Financial liabilities and equity are classified according to the substance of the financial instrument's contractual obligation, rather than the financial instrument's legal form.

All loans, investments and short-term deposits held by the group are classified as basic financial instruments in accordance with FRS 102. These instruments are initially recorded at the transaction price less any transaction costs (historical cost). FRS 102 requires that basic financial instruments are subsequently measured at amortised cost, however the college has calculated that the difference between the historical cost and amortised cost basis is not material and so these financial instruments are stated on the balance sheet at historical cost. Loans and investments that are payable or receivable within one year are not discounted.

### **Taxation**

The College is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and thereby meets the definition of a charitable company for UK Corporation tax purposes. Accordingly, the College is potentially exempt from taxation in respect of income or capital gains received within categories covered by Sections 478-488 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied to exclusively charitable purposes.

The College is partially exempt in respect of Value Added Tax (VAT), so that it can only recover a minor element of VAT charged on its inputs. Irrecoverable VAT on inputs is included in the costs of such inputs and added to the cost of tangible fixed assets as appropriate, where the inputs themselves are tangible fixed assets by nature. Non-pay expenditure is shown inclusive of VAT with any partial recovery netted off against these figures.

The College's subsidiary companies are subject to Corporation tax and VAT in the same way as any commercial organisation.

### **Provisions and Contingent Liabilities**

Provisions are recognised when

- the College has a present legal or constructive obligation as a result of a past event;
- it is probable that a transfer of economic benefit will be required to settle the obligation; and
- a reliable estimate can be made of the amount of the obligation.

Where the effect of the time value of money is material, the amount expected to be required to settle the obligation is recognised at present value using a pre-tax discount rate. The unwinding of the discount is recognised as a finance cost in the consolidated statement of comprehensive income and expenditure in the period it arises.

A contingent liability arises from a past event that gives the College a possible obligation whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly

within the control of the College. Contingent liabilities also arise in circumstances where a provision would otherwise be made but either it is not probable that an outflow of resources will be required or the amount of the obligation cannot be measured reliably.

Contingent liabilities are not recognised in the balance sheet but are disclosed in the notes to the financial statements.

### **Judgements in Applying Accounting Policies and Key Sources of Estimation Uncertainty**

In preparing these financial statements, management have made the following judgements:

- Determine whether leases entered into by the College either as a lessor or a lessee are operating or finance leases. These decisions depend on an assessment of whether the risks and rewards of ownership have been transferred from the lessor to the lessee on a lease by lease basis; and
- Determine whether there are indicators of impairment of the Group's tangible assets, including goodwill. Factors taken into consideration in reaching such a decision include the economic viability and expected future financial performance of the asset and where it is a component of a larger cash-generating unit, the viability and expected future performance of that unit.
- Determining the existence of a minimum funding requirement for the Local Government Pension Scheme to be included in the asset ceiling in measuring and recognising a surplus in the scheme. This judgment is based on assessment of the nature of the scheme as a statutory scheme and its interest implied continuance as well as the operation of the primary and secondary contributions.

#### *Other Key Sources of Estimation Uncertainty - LGPS*

- The present value of the Teesside LGPS benefit obligation depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost (income) for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 24, will impact the carrying amount of the pension obligation. Furthermore, a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2022 has been used by the actuary in valuing the pensions liability at 31 July 2024. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension obligation.

## 2 Funding Body Grants

	<i>Year Ended 31 July</i>		<i>Year Ended 31 July</i>	
	<i>Group</i>	<i>College</i>	<i>Group</i>	<i>College</i>
	<i>2024</i>	<i>2024</i>	<i>2023</i>	<i>2023</i>
	<i>£000</i>	<i>£000</i>	<i>£000</i>	<i>£000</i>
<b>Recurrent Grants:</b>				
ESFA – 16-18	18,345	18,345	16,346	16,346
ESFA – adult education budget	653	653	562	562
MCA – adult education budget	4,829	4,829	4,547	4,547
ESFA – apprenticeships	2,997	2,886	3,072	3,072
<b>Specific Grants:</b>				
Release of government capital grants	1,140	1,140	977	977
TPS contribution grant	698	698	531	531
Release of other grants	961	961	1,034	1,034
	<b>29,622</b>	<b>29,511</b>	<b>27,070</b>	<b>27,070</b>

## 3 Tuition Fees and Education Contracts

	<i>Year Ended 31 July</i>		<i>Year Ended 31 July</i>	
	<i>Group</i>	<i>College</i>	<i>Group</i>	<i>College</i>
	<i>2024</i>	<i>2024</i>	<i>2023</i>	<i>2023</i>
	<i>£000</i>	<i>£000</i>	<i>£000</i>	<i>£000</i>
Adult education fees	1,604	1,595	1,812	1,812
Apprenticeship fees and contracts	32	32	34	34
Fees for FE loan supported courses	445	445	540	540
Fees for HE loan supported courses	1,038	1,038	1,241	1,241
<b>Total tuition fees</b>	<b>3,119</b>	<b>3,110</b>	<b>3,627</b>	<b>3,627</b>
Education contracts	531	531	466	466
	<b>3,650</b>	<b>3,641</b>	<b>4,093</b>	<b>4,093</b>

## 4 Other Grants and Contracts

	<i>Year Ended 31 July</i>		<i>Year Ended 31 July</i>	
	<i>Group</i>	<i>College</i>	<i>Group</i>	<i>College</i>
	<i>2024</i>	<i>2024</i>	<i>2023</i>	<i>2023</i>
	<i>£000</i>	<i>£000</i>	<i>£000</i>	<i>£000</i>
Release of other capital grants	45	45	45	45
	<b>45</b>	<b>45</b>	<b>45</b>	<b>45</b>

## 5 Other Income

	<i>Year Ended 31 July</i>		<i>Year Ended 31 July</i>	
	<i>Group</i>	<i>College</i>	<i>Group</i>	<i>College</i>
	<i>2024</i>	<i>2024</i>	<i>2023</i>	<i>2023</i>
	<i>£000</i>	<i>£000</i>	<i>£000</i>	<i>£000</i>
Catering	776	776	745	-
Other income generating activities	362	362	263	263
Miscellaneous income	748	748	911	985
NETA assets transferred	-	-	-	1,095
	<b>1,886</b>	<b>1,886</b>	<b>1,919</b>	<b>2,344</b>

## 6 Investment Income

	<i>Year Ended 31 July</i>		<i>Year Ended 31 July</i>	
	<i>Group</i>	<i>College</i>	<i>Group</i>	<i>College</i>
	<i>2024</i>	<i>2024</i>	<i>2023</i>	<i>2023</i>
	<i>£000</i>	<i>£000</i>	<i>£000</i>	<i>£000</i>
Other interest receivable	319	319	106	106
Net return on pension scheme (note 24)	43	43	-	-
	<b>362</b>	<b>362</b>	<b>106</b>	<b>106</b>

## 7 Staff Costs – Group and College

The average number of persons (including key management personnel) employed by the College during the year, expressed as average headcount, was:

	<i>Year End 31 July</i>		<i>Year End 31 July</i>	
	<i>Group</i>	<i>College</i>	<i>Group</i>	<i>College</i>
	<i>2024</i>	<i>2024</i>	<i>2023</i>	<i>2023</i>
Teaching staff	195	195	199	199
Non-teaching staff	507	507	532	506
	<b>702</b>	<b>702</b>	<b>731</b>	<b>705</b>

	<b>Year End 31 July</b>		<b>Year End 31 July</b>	
	<b>Group</b>	<b>College</b>	<b>Group</b>	<b>College</b>
	<b>2024</b>	<b>2024</b>	<b>2023</b>	<b>2023</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
<b>Staff costs for the above persons:</b>				
Wages and salaries	17,102	17,046	16,257	15,897
Social security costs	1,512	1,503	1,431	1,414
Other pension costs (including FRS102 s.28 adjustments) of £167k (2023 £925k)	3,218	3,217	3,576	3,569
<b>Payroll sub-total</b>	<b>21,831</b>	<b>21,766</b>	<b>21,264</b>	<b>20,880</b>
Contracted out staffing services	955	954	1,036	1,027
	<b>22,786</b>	<b>22,719</b>	<b>22,300</b>	<b>21,907</b>
Restructuring costs: Contractual	169	169	38	39
Restructuring costs: Non-contractual	32	32	31	31
	<b>22,987</b>	<b>22,920</b>	<b>22,369</b>	<b>21,976</b>

### **Severance payments**

The college paid 11 severance payments in year, disclosed in the following bands:

0 - £25,000	10
£25,000 - £30,000	1

Included in staff restructuring costs are special severance payments totalling £69,950 (2023 - £15,748). Individually, the payments were £2,477, £1,684, £12,058, £1,052, £4,226, £5,250, £2800, £8400, £3,939, £1,430, £26,634.

### **Key management personnel**

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the College and are represented by the Senior Leadership Team which comprises the Group Principal and Chief Executive, Chief Operating Officer, Chief Financial Officer, two Executive Principals, College Principal, Group Director of Human Resources and People Development, Managing Director (NETA), Group Director of Quality and Group Director of Marketing. Staff costs include compensation paid to key management personnel for loss of office.

Emoluments of key management personnel, Accounting Officer and other higher paid staff:

The number of key management personnel including the Accounting Officer was:	<b>2024</b>	<b>2023</b>
	10	12

**The Education Training Collective**  
**Notes to the Financial Statements**  
**For the Year Ended 31 July 2024**

The number of key management personnel and other staff who received annual emoluments, excluding employer contributions to national insurance and pensions but including benefits in kind, in the following ranges was:

	<b>Key Management Personnel</b>		<b>Other Staff</b>	
<b>Range</b>	<b>2024</b>	<b>2023</b>	<b>2024</b>	<b>2023</b>
<b>£</b>	<b>No.</b>	<b>No.</b>	<b>No.</b>	<b>No.</b>
60,001 – 65,000	1	2	2	-
65,001 – 70,000	1	1	1	-
70,001 – 75,000	3	1	-	-
75,001 – 80,000	-	-	-	-
80,001 – 85,000	-	1	-	-
85,001 – 90,000	-	2	-	-
90,001 – 95,000	2	1	-	-
95,001 – 100,000	1	-	-	-
100,001 – 105,000	1	-	-	-
130,001 – 135,000	-	1	-	-
150,001 – 155,000	1	-	-	-
	<b>10</b>	<b>9</b>	<b>3</b>	<b>-</b>

Key management personnel emoluments are made up as follows:

	<b>2024</b>	<b>2023</b>
	<b>£000</b>	<b>£000</b>
Basic salary	882	829
Performance related pay and bonus	-	-
Benefits in kind	-	-
Employer NI contribution	109	104
Pension contribution	192	169
	<b>1,183</b>	<b>1,102</b>

There were no amounts due to key management personnel that were waived in the year, nor any salary sacrifice arrangements in place.

The above emoluments include amounts payable to the Group Principal and Chief Executive, who is the Accounting Officer, and who is also the highest paid member of staff. Their pay and remunerations are as follows:

	<b>2024</b>	<b>2023</b>
	<b>£000</b>	<b>£000</b>
Basic salary	151	135
Performance related pay and bonus	-	-
Other including benefits in kind	-	-
Pension contribution	38	32
<b>Grand Total</b>	<b>189</b>	<b>167</b>

**The Education Training Collective**  
**Notes to the Financial Statements**  
**For the Year Ended 31 July 2024**

The costs relating to 2023 below relate to the former Group Principal and Chief Executive from 1<sup>st</sup> August 2022 to 21<sup>st</sup> August 2022

	<b>2024</b>	<b>2023</b>
	<b>£000</b>	<b>£000</b>
Basic salary	-	9
Performance related pay and bonus	-	-
Other including benefits in kind	-	-
Pension contribution	-	2
<b>Grand total</b>	<b>-</b>	<b>11</b>

The Governing Body adopted AoC's Senior Staff Remuneration Code in July 2019 and assesses pay in line with its principles.

The remuneration package of Key management staff, including the Group Principal and Chief Executive, is subject to annual review by the Remuneration Committee of the Governing Body who use benchmarking information to provide objective guidance.

The remuneration of the Accounting Officer for 2023-24 was determined on 9 November 2023 by the College's Remuneration Committee. The Accounting Officer was not involved in setting their remuneration. A similar process was used to determine the remuneration of other key management personnel.

**Relationship of Group Principal and Chief Executive pay and remuneration expressed as a multiple**

	<b>2024</b>	<b>2023</b>
	<b>£'000</b>	<b>£'000</b>
Group Principal and Chief Executive basic salary as a multiple of the median of all staff*	5.4:1	5.4:1
Group Principal and Chief Executive total remuneration (excluding exit payment) as a multiple of the median of all staff*	5.4:1	5.9:1
Group Principal and Chief Executive total remuneration (including exit payment) as a multiple of the median of all staff*	N/A	N/A

\*All staff includes flexible/atypical staff but excludes payments to agency workers as agencies are paid via invoices and costs are not reported within total staff costs above. Details of the number of individuals involved and the number of hours worked has not been captured during the 2023-24 financial year.

**Compensation for loss of office paid to former key management personnel**

	<b>2024</b>	<b>2023</b>
	<b>£000</b>	<b>£000</b>
Compensation paid to former post-holder	27	-
Estimated value of other benefits, including provisions for pension benefits	-	-
	<b>27</b>	<b>-</b>

All severance payments were in line with Managing Public Money requirements and approved by the College's Finance and Employment Committee.



### **Governors' remuneration**

The Accounting Officer and the staff members only receive remuneration in respect of services they provide undertaking their roles of Principal and staff members under contracts of employment and not in respect of their roles as governors. The other members of the Governing Body did not receive any payments from the college in respect of their roles as governors.

During the year, 5 (2023 - 6) governors with total expenses of £1,991 (2023 - £1,101) were paid to or on their behalf in respect of travel and subsistence and other out of pocket expenses incurred in the course of their duties.

### **8 Other Operating Expenses**

	<b>Year End 31 July</b>		<b>Year End 31 July</b>	
	<b>2024</b>	<b>2024</b>	<b>2023</b>	<b>2023</b>
	<b>Group</b>	<b>College</b>	<b>Group</b>	<b>College</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
Teaching costs	2,374	2,357	2,215	2,215
Non-teaching costs	3,192	3,178	3,647	3,381
Premises costs	2,312	2,307	1,682	1,676
Education and Skills Funding Agency funded franchising provision costs	1,601	1,601	1,011	1,011
	<b>9,478</b>	<b>9,443</b>	<b>8,555</b>	<b>8,283</b>

Other operating expenses include:

	<b>2024</b>	<b>2023</b>
	<b>£000</b>	<b>£000</b>
Auditors' remuneration:		
Financial statements and audit*	48	61
Internal audit**	15	20
Loss on disposal of tangible fixed assets	-	-
Hire of assets under operating leases	256	156

\*includes £48k in respect of the College (2023: £61k)

\*\*includes £15k in respect of the College (2023: £20k)

Included within expenditure are the following transactions, individual transactions exceeding £5,000 are identified separately:

	<b>Total</b>	<b>Individual items above £5,000</b>	
		<b>Amount</b>	<b>Reason</b>
	<b>£000</b>	<b>£000</b>	
Compensation payments	0	n/a	n/a
Write offs	65	11	Irrecoverable
Guarantees, letters of comfort and indemnities	0	n/a	n/a

## 9 Interest and Other Finance Costs – Group and College

	<b>Group</b>	<b>College</b>	<b>Group</b>	<b>College</b>
	<b>2024</b>	<b>2024</b>	<b>2023</b>	<b>2023</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
On bank loans, overdrafts and other loans	158	158	167	167
	<b>158</b>	<b>158</b>	<b>167</b>	<b>167</b>
On finance leases:	62	-	60	-
Net interest on defined pension liability (FRS102 s.28 - £0k (note 24)) and (EPP - £31.8k)	32	32	133	133
	<b>252</b>	<b>190</b>	<b>360</b>	<b>300</b>

## 10 Taxation (Group Only)

	<b>Group</b>	<b>College</b>	<b>Group</b>	<b>College</b>
	<b>2024</b>	<b>2024</b>	<b>2023</b>	<b>2023</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
United Kingdom Corporation Tax at 25 per cent	-	-	3	-
	<b>-</b>	<b>-</b>	<b>3</b>	<b>-</b>

The members believe that, as an exempt charity for the purposes of the Charities Act 1993, the College was not liable for any Corporation tax arising out of its activities during the period. The tax charge above relates to its trading subsidiary companies.

## 11 Intangible Fixed Assets (Group and College)

	<b>Group</b>	<b>Major IT/Software College</b>
	<b>£'000</b>	<b>£'000</b>
<b>Cost or Valuation</b>		
As at 1 August 2023	566	566
Additions	-	-
Disposals	-	-
<b>As at 31 July 2024</b>	<b>566</b>	<b>566</b>
<b>Amortisation</b>		
As at 1 August 2023	528	528
Charge for the year	20	20
Elimination in respect of disposals	-	-
<b>As at 31 July 2024</b>	<b>548</b>	<b>548</b>
<b>Net book value as at 31 July 2024</b>	<b>18</b>	<b>18</b>
Net book value as at 31 July 2023	38	38

## 12 Tangible Fixed Assets (Group)

	Land & Buildings		Assets in course of construction		Total
	Freehold £000	Leasehold £000	Equipment £000	£000	£000
<b>Cost or Valuation</b>					
As at 1 August 2023	83,578	1,117	19,050	969	104,714
Restated amount/Reclassification	(16)	-	15	-	(1)
Additions	4	-	4,182	1,443	5,629
Transfer from Assets in course of Construction	-	-	952	(952)	-
Disposals	-	-	(13)	-	(13)
<b>As at 31 July 2024</b>	<b>83,566</b>	<b>1,117</b>	<b>24,186</b>	<b>1,460</b>	<b>110,329</b>
<b>Depreciation</b>					
As at 1 August 2023	20,908	699	11,377	-	32,984
Restated amount/Reclassification	(1)	-	-	-	(1)
Charge for the year	1,312	39	1,183	-	2,534
Elimination in respect of disposals	-	-	(13)	-	(13)
<b>As at 31 July 2024</b>	<b>22,219</b>	<b>738</b>	<b>12,547</b>	<b>-</b>	<b>35,504</b>
<b>Net book value as at 31 July 2024</b>	<b>61,347</b>	<b>379</b>	<b>11,639</b>	<b>1,460</b>	<b>74,825</b>
Net book value as at 31 July 2023	62,670	418	7,673	969	71,730

## 12 Tangible Fixed Assets (College Only)

	Land & Buildings			Assets in course of construction	Total
	Freehold £000	Leasehold £000	Equipment £000	£000	£000
<b>Cost or Valuation</b>					
As at 1 August 2023	83,562	15	19,040	969	103,586
Transfer from merger	-	-	25	-	25
Additions	4	-	4,182	1,443	5,629
Transfer from Assets in course of Construction	-	-	952	(952)	-
Disposals	-	-	(13)	-	(13)
<b>As at 31 July 2024</b>	<b>83,566</b>	<b>15</b>	<b>24,186</b>	<b>1,460</b>	<b>109,227</b>
<b>Depreciation</b>					
As at 1 August 2023	20,906	13	11,356	-	32,275
Transfer from merger	-	-	21	-	21
Charge for the year	1,312	2	1,183	-	2,497
Elimination in respect of disposals	-	-	(13)	-	(13)
<b>As at 31 July 2024</b>	<b>22,218</b>	<b>14</b>	<b>12,547</b>	<b>-</b>	<b>34,780</b>
<b>Net book value as at 31 July 2024</b>	<b>61,348</b>	<b>1</b>	<b>11,639</b>	<b>1,460</b>	<b>74,448</b>
Net book value as at 31 July 2023	62,656	3	7,683	969	71,311

Land and buildings with a net book value of £48,033,557 have been financed by exchequer funds through, for example, the receipt of capital grants. Should these assets be disposed of the College may be liable under the terms of the financial memorandum with the funding body to surrender the proceeds.

Land and buildings with a net book value of £58,006,658 (2023: £59,315,060) are pledged as security for the loans (Note 17).

Freehold land and buildings include properties with a net book value of £1,759,500 (2023: £1,759,500) for which title deeds and leasehold agreements have been transferred to the College.

**13 Non-current Investments**

	<b>Group</b>	<b>College</b>	<b>Group</b>	<b>College</b>
	<b>2024</b>	<b>2024</b>	<b>2023</b>	<b>2023</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
Investments in subsidiaries	-	-	-	-
Intangible assets	-	-	-	-
	-	-	-	-

The College owns 100% of NETA Training Trust, a registered charity which constitutes a limited company, limited by guarantee, whose principal activity is the provision of training to members of the community. The charity ceased trading on 31 July 2022 and transferred its activity to the Education Training Collective.

The College owns 100% of Tees Valley Catering Ltd, a company incorporated in England and Wales, whose principal activity is the provision of catering services. The company is limited by guarantee without share capital.

The College owns 100% of the issued ordinary £1 shares of Stockton and Billingham College Developments Limited, a company incorporated in England and Wales, whose principal activity was the development of a new college campus.

The College owns 100% of the issued ordinary £1 shares of Tees Valley Training Ltd, a company incorporated in England and Wales, which is currently dormant and exempt from the requirements to prepare individual accounts by virtue of the Companies Act 2006 section 394A.

The College owns 100% of Innersummit Ltd, a company incorporated in England and Wales, whose principal activity is the provision of professional services. The company is a private company limited by shares.

**14 Trade and Other Receivables**

	<b>Group</b>	<b>College</b>	<b>Group</b>	<b>College</b>
	<b>2024</b>	<b>2024</b>	<b>2023</b>	<b>2023</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
<b>Amounts falling due within one year:</b>				
Trade receivables	844	844	426	410
Amounts owed by Group undertakings:				
Subsidiary undertakings	-	133	-	108
Prepayments and accrued income	663	641	1,009	987
Amounts owed by the Education and Skills Funding Agency	1,660	1,660	811	811
	<b>3,167</b>	<b>3,278</b>	<b>2,246</b>	<b>2,316</b>

**15 Creditors: Amounts Falling Due Within One Year**

	<b>Group</b>	<b>College</b>	<b>Group</b>	<b>College</b>
	<b>2024</b>	<b>2024</b>	<b>2023</b>	<b>2023</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
Bank loans	270	270	244	244
Obligations under finance leases	71	-	71	-
Trade payables	1,403	1,403	907	904
Amounts owed to Group undertakings:				
Subsidiary undertakings	-	126	-	144
Other taxation and social security	388	388	359	340
Accruals and deferred income	1,969	1,841	1,658	1,519
Deferred income – government capital grants	1,667	1,667	1,671	1,671
Amounts owed to the Education and Skills Funding Agency	456	456	230	230
	<b>6,225</b>	<b>6,152</b>	<b>5,140</b>	<b>5,052</b>

**16 Creditors: Amounts Falling Due After One Year**

	<b>Group</b>	<b>College</b>	<b>Group</b>	<b>College</b>
	<b>2024</b>	<b>2024</b>	<b>2023</b>	<b>2023</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
Bank loans	2,349	2,349	2,218	2,218
Obligations under finance leases	615	-	686	-
Deferred income – government capital grants	55,160	55,160	46,752	46,752
Deferred income – government revenue grants	2,226	2,226	2,226	2,226
	<b>60,351</b>	<b>59,735</b>	<b>51,882</b>	<b>51,196</b>

**17 Maturity of debt**

**(a) Bank Loans**

Bank loans are repayable as follows:

	<b>Group</b>	<b>College</b>	<b>Group</b>	<b>College</b>
	<b>2024</b>	<b>2024</b>	<b>2023</b>	<b>2023</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
In one year or less	270	270	244	244
Between one and two years	296	296	244	244
Between two and five years	889	889	732	732
In five years or more	1,165	1,165	1,242	1,242
	<b>2,619</b>	<b>2,619</b>	<b>2,462</b>	<b>2,462</b>

A bank loan at a fixed rate of 4.15% (plus margin of 2.25%), repayable by instalments falling due between 1 August 2018 and 15 July 2033, was renegotiated on 1 August 2018 in relation to the merger with Redcar and Cleveland College and is secured on the freehold assets of the Stockton, Redcar and Billingham campuses.

A Department for Education loan of £5m was agreed in March 2024, with an interest rate aligned to the Public Works Loans Board (PWLB) Standard Rate, repayable by instalments falling due between April 2025 and January 2041.

**(b) Finance Leases**

The net finance lease obligations to which the institution is committed are:

	<b>Group</b>	<b>College</b>	<b>Group</b>	<b>College</b>
	<b>2024</b>	<b>2024</b>	<b>2023</b>	<b>2023</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
In one year or less	71	-	71	-
Between one and five years	284	-	284	-
In five years or more	332	-	402	-
	<b>686</b>	<b>-</b>	<b>757</b>	<b>-</b>

Finance lease obligations are secured on the assets to which they relate.

**18 Provisions (Group and College)**

	<b>Defined benefit Obligations</b>	<b>Enhanced Pensions</b>	<b>Dilapidation Provision</b>	<b>Total</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
At 1 August 2023	(950)	637	70	(243)
Expenditure/movement in the period	950	(10)	-	940
<b>At 31 July 2024</b>	<b>-</b>	<b>627</b>	<b>70</b>	<b>697</b>

Defined benefit obligations relate to the assets and liabilities under the College's membership of the Teesside LGPS. Further details are given in note 24.

The enhanced pension provision relates to the cost of staff who have already left the College's employment and commitments for reorganisation costs from which the College cannot reasonably withdraw from the balance sheet date. This provision has been recalculated in accordance with guidance issued by the funding bodies. The actuarial loss arising on the Enhanced Pension Provision and recognised in other comprehensive income is £29k.

The principal assumptions for this calculation are:

	<b>2024</b>	<b>2023</b>
Price inflation	2.8%	2.8%
Interest rate	4.8%	5.0%

## 19 Cash and Cash Equivalents (Group Only)

	<i>At 1 August 2023 £000</i>	<i>Cash Flows £000</i>	<i>At 31 July 2024 £000</i>
Cash and cash equivalents	6,684	5,917	12,601
	<b>6,684</b>	<b>5,917</b>	<b>12,601</b>

Of the total cash and cash equivalents held at 31 July 2024, £8.9m is ringfenced and relates to capital grants received in advance, committed to approved major capital schemes.

## 20 Capital and Other Commitments (Group and College)

	<i>2024 £000</i>	<i>2023 £000</i>
Commitments contracted for at 31 July	4,384	3,479

Capital commitments as at the 31 July 2024 include a major capital scheme for the construction of an All Access Academy (AAA) at Redar and Cleveland College, funded by a grant from the Department for Levelling Up, Housing and Communities (DLUHC). The scheme was approved by the Corporation on 21 March 2024, at a total cost of £4.755m. Construction commenced prior to year end with an expected completion date of March 2025. The remaining commitment for the AAA as at 31 July 2024 was £4.064m. Further commitments of £0.319m relating to a new Finance system, science laboratory and theatre seating result in total capital commitments at 31 July 2024 of £4.384m.

## 21 Lease Obligations

At 31 July the College had minimum lease payments under non-cancellable operating leases as follows:

<b>Future minimum lease payments due:</b>	<i>2024 £000</i>	<i>2023 £000</i>
<b>Land and buildings:</b>		
Not later than one year	41	41
Later than one year and not later than five years	41	82
Later than five years		-
	<b>82</b>	<b>123</b>
<b>Other:</b>		
Not later than one year	318	271
Later than one year and not later than five years	439	610
	<b>757</b>	<b>881</b>
<b>Total Lease payments due</b>	<b>839</b>	<b>1,004</b>



At the year end, the Group and College had contracted with tenants, under operating lease, for the following future minimum lease payments:

<b>Amounts receivable</b>	<b>2024</b>	<b>2023</b>
	<b>£'000</b>	<b>£'000</b>
Less than one year	50	38

The operating lease represents the lease of one area of Redcar College to third parties.

## **22 Contingent Asset**

During 2023-24, a VAT issue has arisen relating to a capital build programme at the Bede site. A claim is ongoing with HMRC to recover VAT and the timing of the outcome is uncertain. The amount due to the Etc. is for an amount of up to c. £350k which is currently showing as a debtor on the balance sheet. The issue is expected to be resolved during 2024-25 and therefore has not been adjusted in this set of accounts.

## **23 Events after Reporting Period**

There are no events to report.

## **24 Defined benefit obligations**

The College's employees belong to two principal post-employment benefit plans: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Teesside Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by Middlesbrough Council. Both are multi-employer defined-benefit plans.

The pension costs are assessed in accordance with the advice of independent qualified actuaries. The latest formal actuarial valuation of the TPS was 31 March 2020 and of the LGPS 31 March 2022.

	<b>2024</b>	<b>2023</b>
	<b>£000</b>	<b>£000</b>
<b>Total pension cost for the year within staff costs:</b>		
TPS: contributions paid	1,755	1,471
LGPS:		
Contributions paid	1,296	1,174
FRS 102 (28) charge	167	925
Charge to the consolidated statement of comprehensive income and expenditure	1,463	2,099
Contributions from subsidiaries & Other Pension Agencies	1	7
<b>Total Pension Cost for Year within staff costs</b>	<b>3,218</b>	<b>3,576</b>

Contributions amounting to £375k (2023: £302k) were payable to the schemes at 31st July and are included within creditors.

### **Teachers' Pension Scheme**

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pension Scheme Regulations 2014. These regulations apply to teachers in schools, colleges and other educational establishments. Membership is automatic for teachers and lecturers at eligible institutions. Teachers and lecturers are able to opt out of the TPS.

The TPS is an unfunded scheme and members contribute on a 'pay as you go' basis – these contributions, along with those made by employers, are credited to the Exchequer under arrangements governed by the above Act. Retirement and other pension benefits are paid by public funds provided by Parliament.

Under the definitions set out in FRS 102 (28.11), the TPS is a multi-employer pension plan. The college is unable to identify its share of the underlying assets and liabilities of the plan.

Accordingly, the college has taken advantage of the exemption in FRS102 and has accounted for its contributions to the scheme as if it were a defined-contribution plan. The college has set out above the information available on the plan and the implications for the college in terms of the anticipated contribution rates.

### **Valuation of the Teachers' Pension Scheme**

The valuation of the TPS is carried out in line with regulations made under the Public Service Pension Act 2013. Valuations credit the teachers' pension account with a real rate of return assuming funds are invested in notional investments that produce that real rate of return.

The latest actuarial review of the TPS was carried out as at 31 March 2020. The valuation report was published by the Department for Education (the Department) on 26 October 2023. The valuation reported total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service as the effective date of £262 billion, and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £222 billion giving a notional past service deficit of £40 billion (compared to £22 billion in the 2016 valuation).

As a result of the valuation, new employer contribution rates will rise to 28.68% from 1 April 2024 (compared to 23.68% during 2018/19). The Department agreed to pay a Teachers Pensions employer contribution grant to cover the additional costs during the 2021-22 academic year, and currently through to July 2024. The pension grant received in the year amounted to £698,189 (2023: £531,826).

A full copy of the valuation report and supporting documentation can be found on the TPS website.

The pension costs paid to TPS in the year amounted to £1,755k (2023: £1,471k).

### **Teesside Local Government Pension Scheme**

The Teesside Local Government Pension Scheme (LGPS) is a funded defined-benefit plan, with the assets held in separate funds administered by Middlesbrough Borough Council. The total contributions made for the year ended 31 July 2024 were £1,814k of which employer's contributions totalled £1,293k and employees' contributions totalled £521k. The agreed contribution rates for future years are 15.7% for employers and range from 5.5% to 12.5% for employees, depending on salary according to a national scale.

The following information is based upon a full actuarial valuation of the fund at 31 March 2023 updated to 31 July 2024 by a qualified independent actuary.

	<b>2024</b>	<b>2023</b>
Rate of increase in salaries	3.75%	4.00%
Future pensions increases	2.75%	3.00%
Discount rate for scheme liabilities	5.00%	5.05%
Inflation assumption (CPI)	2.75%	3.00%
Commutation of pensions to lump sums	50%	50%

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	<b>At 31 July 2024 Years</b>	<b>At 31 July 2023 Years</b>
<i>Retiring today</i>		
Males	20.4	20.5
Females	23.4	23.5
<i>Retiring in 20 years</i>		
Males	21.2	21.3
Females	24.9	25.0

The College's share of the assets in the plan at the balance sheet date and the expected rates of return were:

	<b>Fair Value at 31 July 2024 £000</b>	<b>Fair Value at 31 July 2023 £000</b>
Equity instruments	37,181	34,319
Debt instruments	-	-
Property	13,615	10,813
Cash	1,571	1,880
	<b>52,367</b>	<b>47,012</b>
<b>Actual return on plan assets</b>	<b>4,828</b>	<b>1,824</b>

**The amount included in the balance sheet in respect of the defined benefit pension plan is as follows:**

	<b>2024 £000</b>	<b>2023 £000</b>
Fair value of plan assets	52,367	47,012
Present value of plan liabilities	(42,175)	(39,814)
Asset ceiling adjustment	(10,192)	(6,248)
<b>Net pensions asset (note 18)</b>	<b>0</b>	<b>950</b>

The value of the college's share of the net assets has been restricted due to the effect of the asset ceiling being the maximum value of the economic benefits available in the form of the unconditional right to reduced contributions from the plan. A corresponding change has been made to other comprehensive income.

Amounts recognised in the Statement of Comprehensive Income in respect of the plan are as follows:

	<b>2024</b>	<b>2023</b>
	<b>£000</b>	<b>£000</b>
<b>Amounts included in staff costs:</b>		
Current service cost	1,465	2,213
Past service cost	-	-
<b>Total</b>	<b>1,465</b>	<b>2,213</b>

Amounts included in investment income

	<b>2024</b>	<b>2023</b>
	<b>£000</b>	<b>£000</b>
Net interest income	43	-
	<b>43</b>	<b>-</b>

Amounts recognised in other comprehensive income:

	<b>2024</b>	<b>2023</b>
	<b>£000</b>	<b>£000</b>
Return on pension plan assets	9,005	(432)
Experience gains/(losses) arising on defined benefit obligations	(1,427)	(3,071)
Changes in assumptions underlying the present value of plan liabilities	1,788	14,299
Asset ceiling adjustment	(10,192)	(6,248)
	<b>(826)</b>	<b>4,548</b>

Movement in net defined benefit asset during the year:

	<b>2024</b>	<b>2023</b>
<b>Net defined benefit asset in scheme as at 1 August</b>	<b>950</b>	<b>(2,567)</b>
Movement in year:		
Current service cost	(1,465)	(2,213)
Employer contributions	1,298	1,288
Past Service cost	-	-
Net interest on the defined (liability)/asset	43	(106)
Actuarial gain or loss	9,366	10,796
Asset ceiling adjustment	(10,192)	(6,248)
<b>Net defined benefit asset/(liability) in scheme as at 31 July</b>	<b>-</b>	<b>950</b>

## Asset and Liability Reconciliation

	2024 £000	2023 £000
<b>Changes in the present value of defined benefit obligations:</b>		
<b>Defined benefit obligations as at the start of the year</b>	39,814	47,184
Current service cost	1,465	2,213
Interest cost	2,028	1,676
Contributions by Scheme participants	510	477
Experience (gains) and losses on defined benefit obligations	1,427	3,757
Changes in financial assumptions	(1,788)	(14,299)
Estimated benefits paid	(1,281)	(1,194)
Past Service cost	-	-
Curtailments and settlements	-	-
<b>Defined benefit obligations as at the end of the year</b>	<b>42,175</b>	<b>39,814</b>

## Changes in fair value of plan assets:

<b>Fair value of plan assets as at the start of the year</b>	40,764	44,617
Effect of the asset ceiling	6,248	-
Interest on plan assets	2,387	1,570
Return on plan assets	2,441	254
Employer contributions	1,298	1,288
Contributions by Scheme participants	510	477
Estimated benefits paid	(1,281)	(1,194)
Asset ceiling adjustment	(10,192)	(6,248)
<b>Fair value of plan assets as at the end of the year</b>	<b>42,175</b>	<b>40,764</b>

## Virgin Media Ltd v NTL Pension Trustees II Ltd Court Case

The Education Training Collective is aware of the 2023 ruling in the Virgin Media vs NTL Pension Trustee case and subsequent court of appeal ruling published in July 2024. These ruled that certain amendments made to the NTL Pension Plan were invalid because they were not accompanied by the correct actuarial confirmation. There remains significant uncertainty as to whether the judgments will result in additional liabilities for UK pension schemes and it is possible that the Department of Work & Pensions will introduce legislation to allow changes to be certified retrospectively. A detailed review of historic documentation will be needed to determine whether the changes made by the Scheme were valid (assuming retrospective certification does not become an option), and such a review will take some time to complete.

Middlesbrough Council, as administrators of the Teesside Pension Fund, have confirmed that HM Treasury is still assessing the implications. However, it does not believe the case expressly addresses whether actuarial certifications are required for relevant amendments to public service pension schemes (the case deals specifically with private sector schemes). Further guidance will be issued when HM Treasury has finalised its assessment.

As a result, the Education Training Collective cannot be certain of the potential implications (if any) and therefore a sufficiently reliable estimate of any effect on the obligation cannot be made.

## **25 Related Party Transactions**

Due to the nature of the College's operations and the composition of the board of governors being drawn from local public and private sector organisations, it is inevitable that transactions will take place with organisations in which a member of the board of governors may have an interest. All transactions involving such organisations are conducted at arm's length and in accordance with the College's financial regulations and normal procurement procedures.

The total expenses paid to or on behalf of the Governors during the year was £1,991 - 5 governors (2023: £1,102 - 6 governor). This represents travel and subsistence expenses, and other out of pocket expenses incurred in attending governor meetings and charity events in their official capacity. No governor has received remuneration or waived payments from the College or its subsidiaries during the year.

During the year the College purchased goods of £nil (2023 – £356,236) from its subsidiary and sold goods and services of £nil (2023 - £nil) to its subsidiary. There were amounts of £nil (2023 – £nil) owed to the subsidiary and £132,495 (2023 £108,109) owed by the subsidiary at the reporting date.

## **26 Amounts Disbursed as Agent**

	<b>2024</b>	<b>2023</b>
	<b>£000</b>	<b>£000</b>
<b>Learner support funds:</b>		
16-18 bursary grants	612	658
Other funding body grants	263	167
Interest earned	-	-
	<hr/> 875	<hr/> 825
Disbursed to students	(535)	(729)
Administration costs	(32)	(29)
	<hr/>	<hr/>
Balance unspent as at 31 July, included in creditors	<b>308</b>	<b>67</b>

Funding body grants are available solely for students. In the majority of instances, the College only acts as a paying agent. In these circumstances, the grants and related disbursements are therefore excluded from the consolidated statement of comprehensive income and expenditure.